



# SECSC Actionable Science: Implementing a decision-oriented project portfolio

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U.S. Department of the Interior  
U.S. Geological Survey

# SECSC vision for science that “adds up”

- DOI Secretarial Order 3289: Producing **actionable science** that helps individuals and organizations **understand and adapt** to global change.
  - Characterize and understand the effects of climate change on fish, wildlife, and habitat
  - Provide research-based information to support landscape scale adaptive management decisions
- Today
  - Vulnerability assessment context for actionable science
  - Challenges: wicked problems
  - SECSC niche

# Vulnerability Assessment

- Vulnerability =  $f$  (exposure, sensitivity, adaptive capacity)
- Vulnerability is context specific
- We measure the vulnerability:
  - **OF** a measureable characteristic of something we care about
  - **TO** a specific stressor
- Examples:
  - Vulnerability of corn prices to drought
  - Vulnerability of coastal highways to sea-level rise
  - Vulnerability of a species in the face of habitat loss

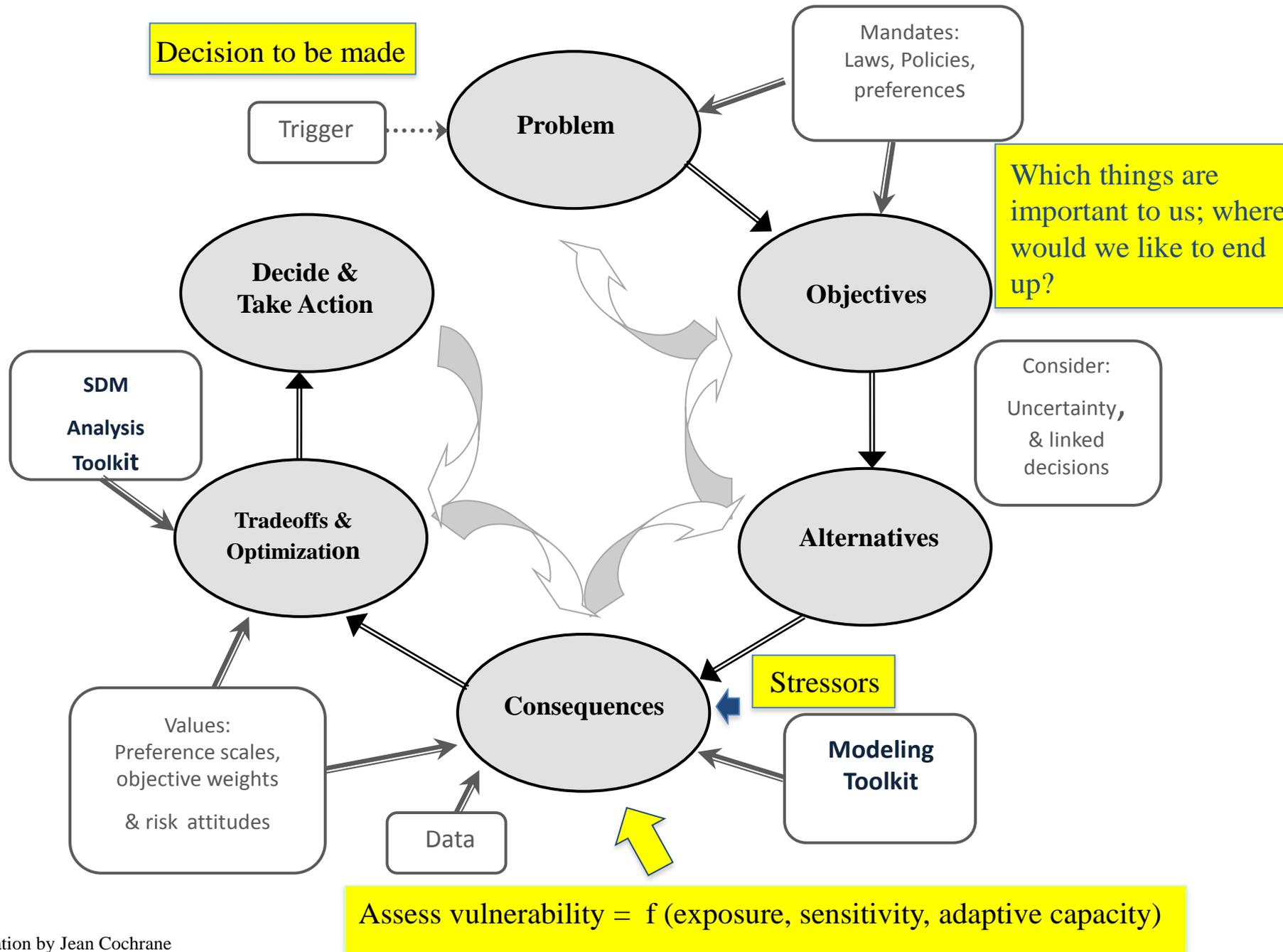
Housing prices

Cost of borrowing money

Ecosystems  
Goods and  
Services

Land  
Development costs

Critical Facilities  
& Infrastructure



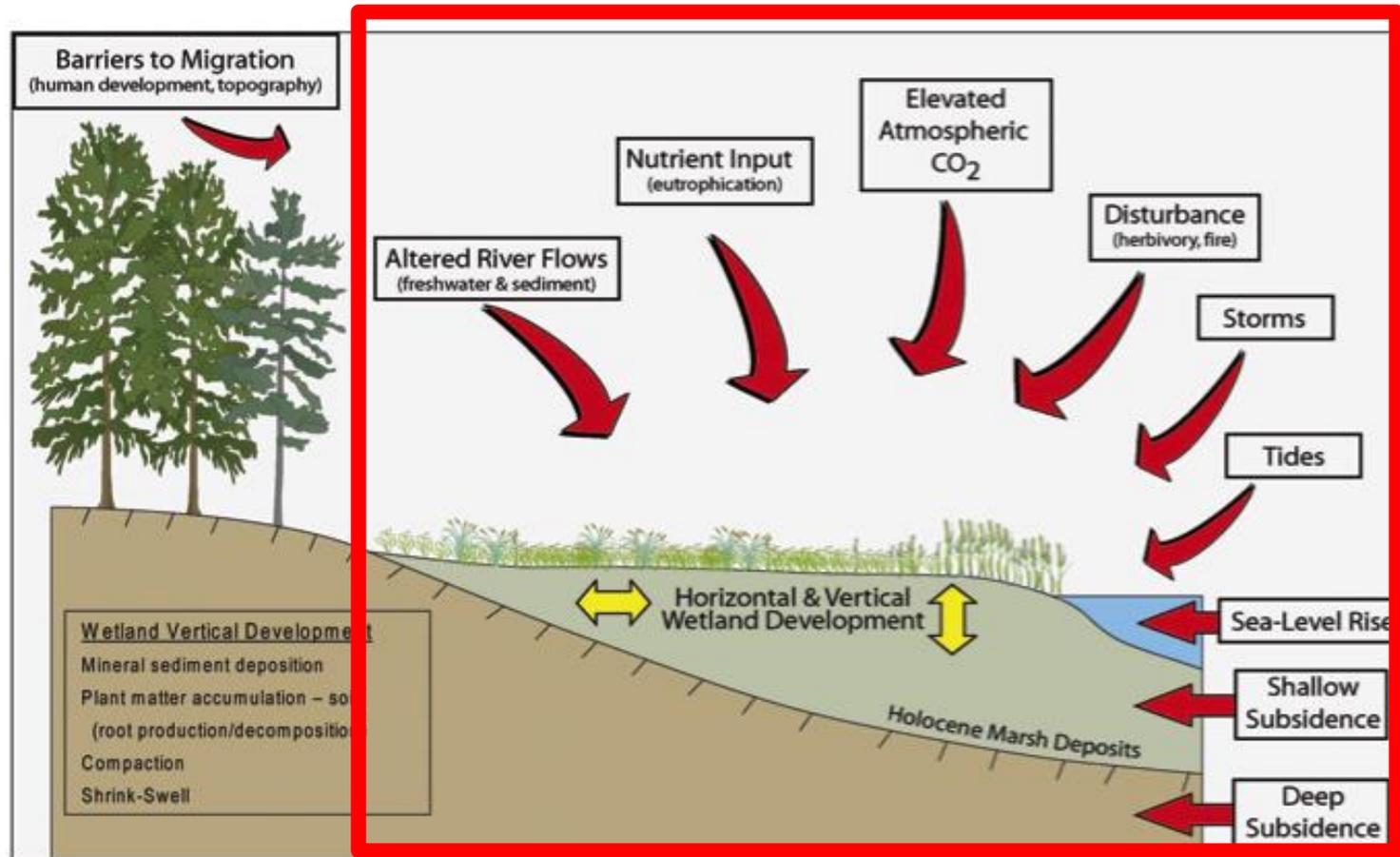
# Actionable science challenges

All aspects of this process for doing landscape-scale, actionable science are complicated by "wicked problems"

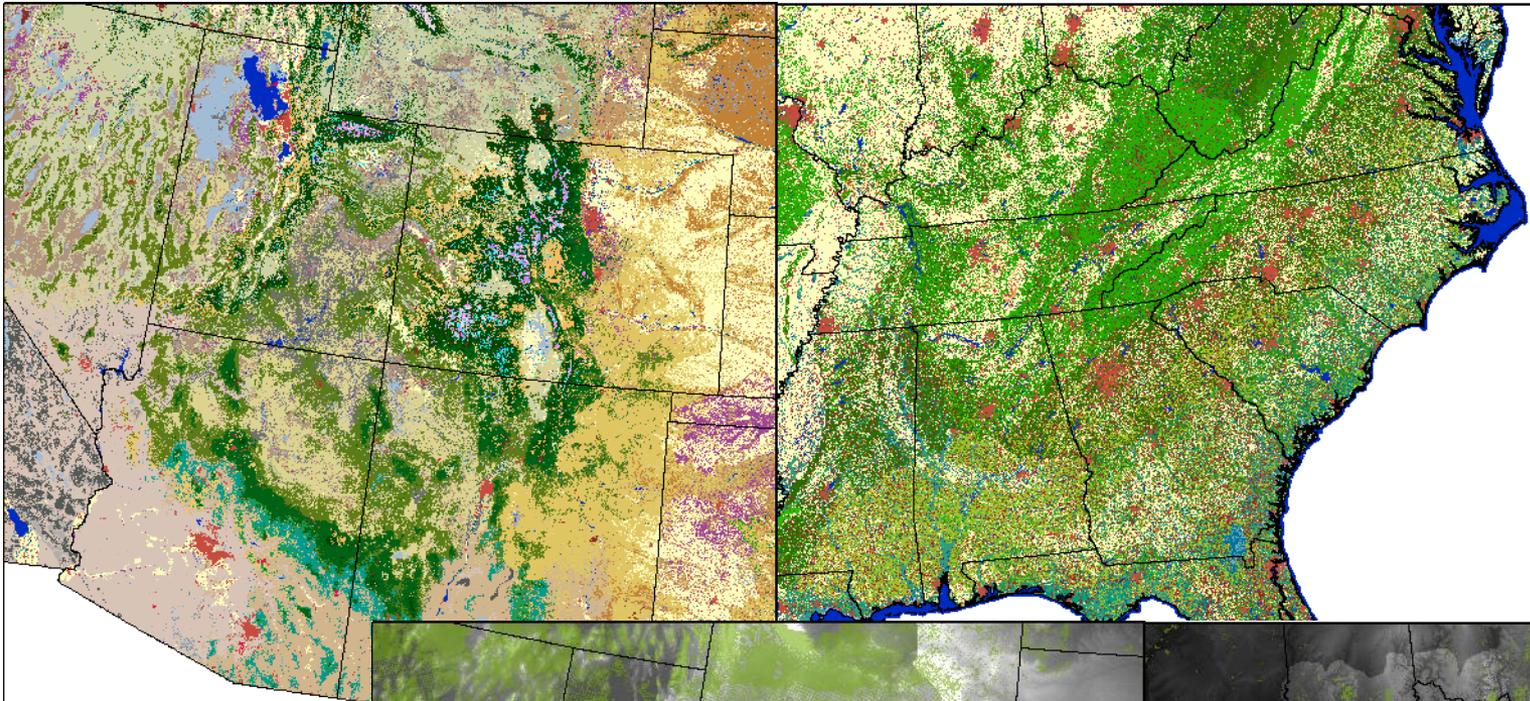
- Complex, coupled human-natural systems
- Heterogeneous "landscapes"
- Scale mismatch
- Adaptation response: a moving target
- Managers, scientists, and public are not experienced with handling these challenges

Coupled human-natural systems are influenced by processes occurring at multiple spatial, temporal, and governance scales

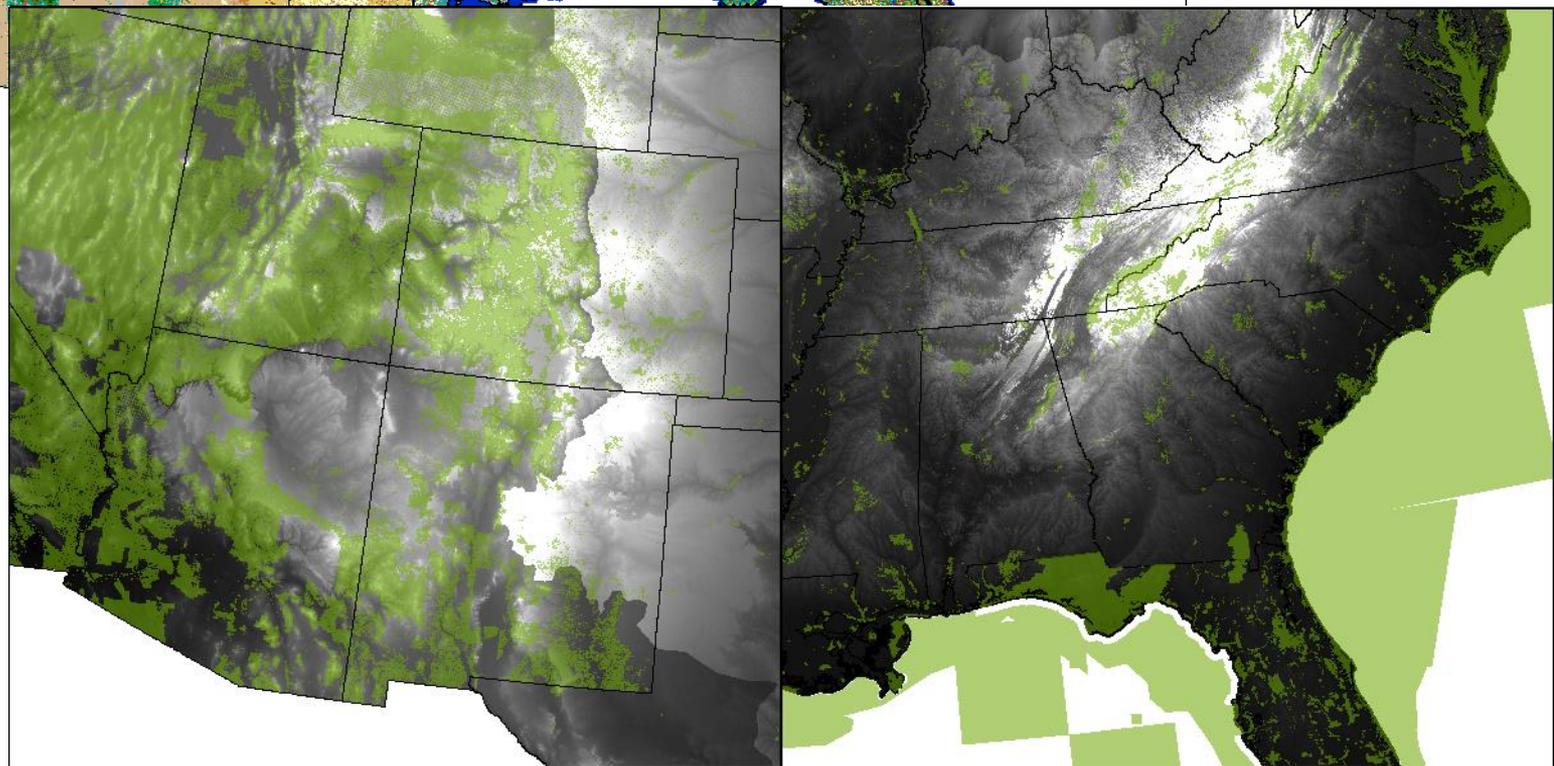
## Coastal Wetlands Respond Dynamically to Environmental Change

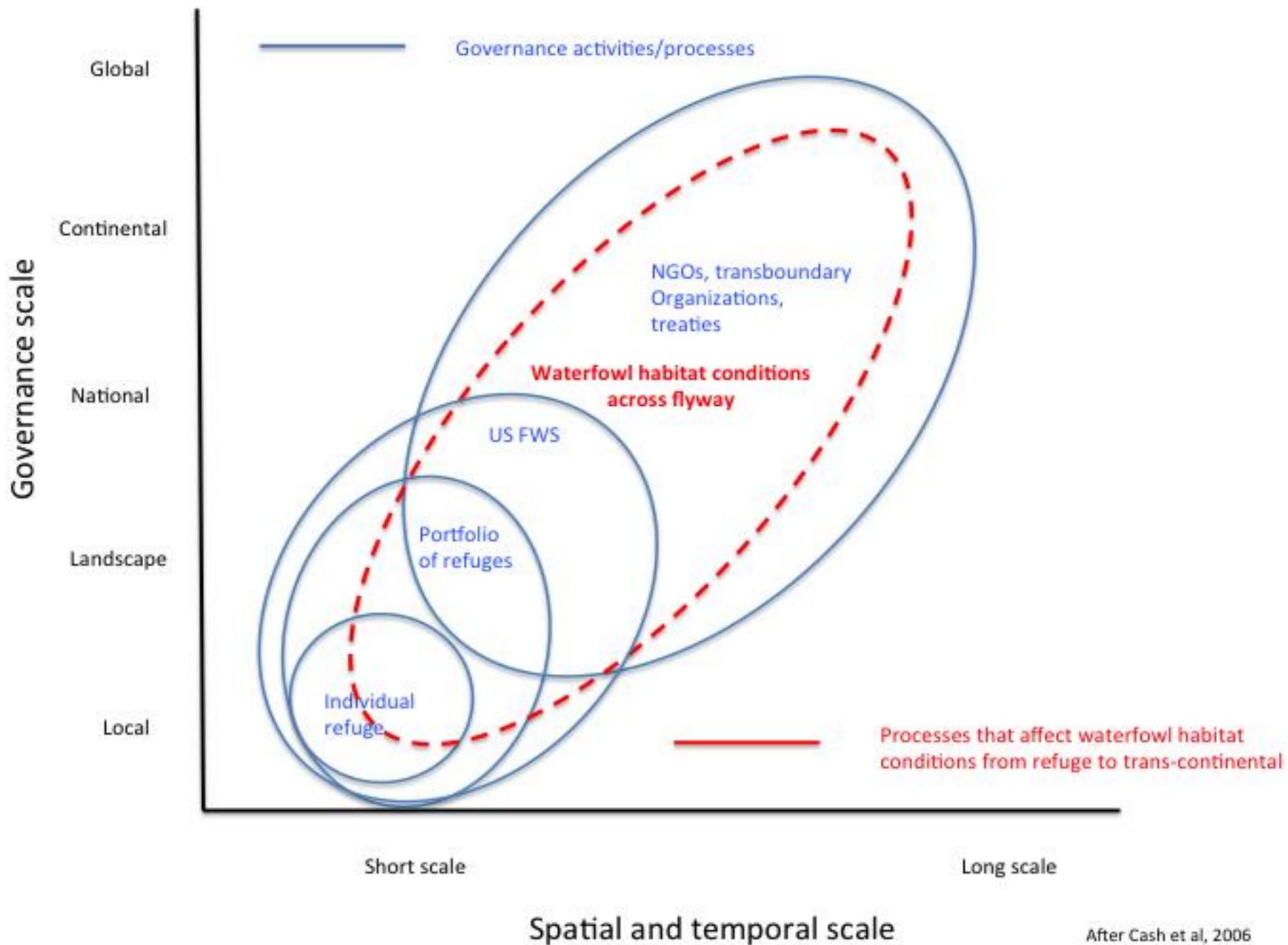


Land cover



Public  
Lands  
(green)

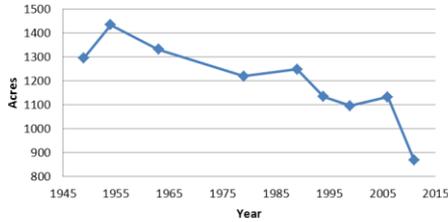




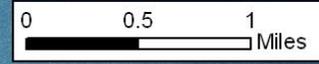


# Cape Island 1949-2011

Cape Island Acreage 1949-2011



■ Loss: 779 acres  
■ Gain: 216 acres  
 Net change: -563 acres



Framework for adaptation response: continuum of resistance through resilience to transformation (see Stein et al 2013)

Example: Cape Romain NWR SLR/erosion, and loggerhead turtles



Erosion causes mortality in sea turtle nests on Cape Island

# General lack of preparation on part of decision makers, scientists, and public for making wise decisions in the face of these challenges

- Mental maps don't account for multi-scale complexity
  - Dealing with broad scale change (space and time) that is noisy at the scale we experience it.
    - E.g., weather versus climate
  - Impressions of change based on recent experience (availability bias)
- Thinking fast-thinking slow
  - Thinking fast: short term recognition of risks and rewards
  - Thinking slow: longer term recognition of risks and rewards
- General scientific literacy
  - Short term (time and space) relations between stressors and response
  - Longer term (time and space) ; see Mental Maps

# SECSC "actionable science" niche (activities that wouldn't happen without the NCSU-USGS collaboration)

- Our understanding of this niche is evolving...
- From primarily "standard" climate science...
  - impacts of climate/land use stressors on endpoints (FY11/12 projects); state of science syntheses
- ...toward a "conversation and listening"-directed science model...science focused by what people care about.
  - Continue to discuss and understand the challenges above
  - Decision focused research projects
  - Broader public conversations and education
  - Training the next generation of scientists: GCF program

Thank you!

Jerry McMahon  
gmcmahon@usgs.gov

# GETTING MORE ACTION OUT OF 'ACTIONABLE SCIENCE'

A decision analytic approach to  
natural resource management

ACCCNRS  
22 Jan, 2014

Mitchell Eaton  
SE Climate Science Center

# ACTIONABLE SCIENCE

- Following a decade of appeals for ‘actionable science’ (Palmer, et al. 2005)
  - Science in environmental policy
  - ‘more science...better science...communication’
- Concern: more *effective* science

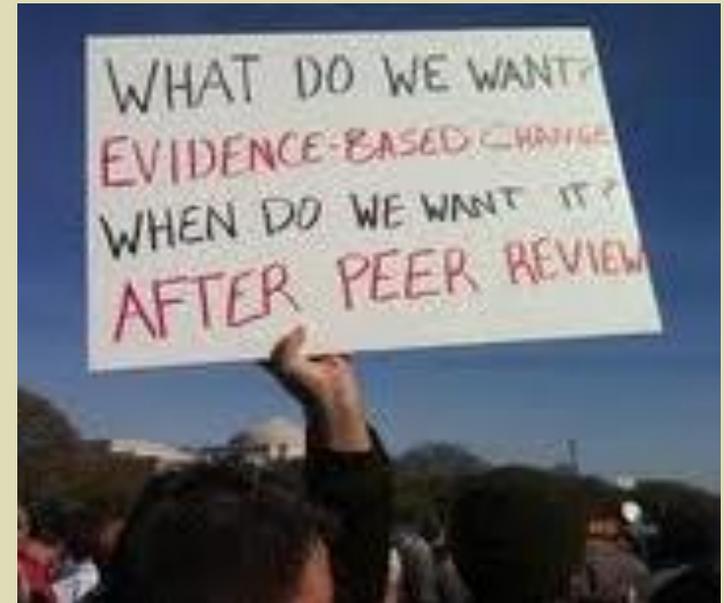
# Common 2-step Approach: Scientific Involvement in Management

“More science ... better science ... effective communication”

(1) Scientist collects information (conducts science) and provides results to managers

(2) Manager uses these results to make wise management decisions

- Intellectual ‘displacement behavior’



# Integrated Approach: Scientific Involvement in Management

“Effective communication ... better science”

- Scientist and manager work together in the decision-making context
- Focus is on information most useful to management decisions
  - Consideration of appropriate scales, including organizational scale
  - Science remains hypothesis-driven
  - Policy alternatives included when designing research to understand system response

# DECISION ANALYTIC APPROACH

## 1. Problem Framing

- Decision maker(s) & stakeholders
- Values → fundamental objectives
- Matching of scales
- Alternative Actions

## 2. Consequences

- Predictive Models
  - link actions to objectives
- Key uncertainties

## 3. Identify Preferred Policy

- Integration of parts
- Trade-off analysis (optimization)

# ILLUSTRATION BY EXAMPLE

## Golden eagle management, Denali National Park



*Aquila chrysaetos*

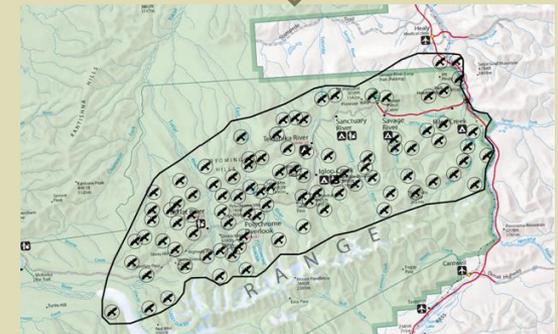
# DECISION ANALYTIC APPROACH

## 1. Problem Framing

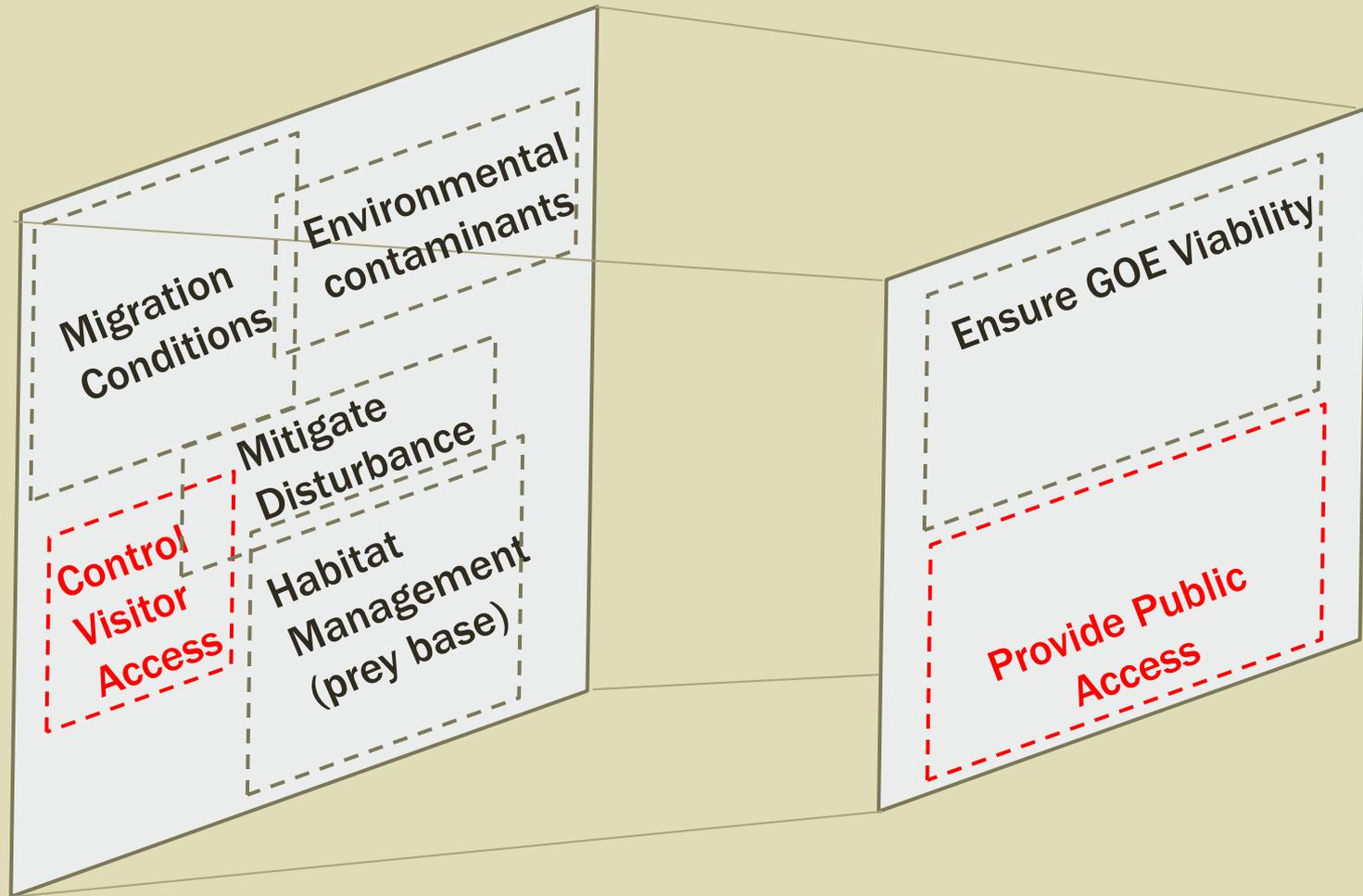
- Decision maker(s) & stakeholders
- Values → fundamental objectives
- Matching of scales
- Alternative Actions

Framing challenges for Denali NP

- Spatial, ecological & governance scale mismatch



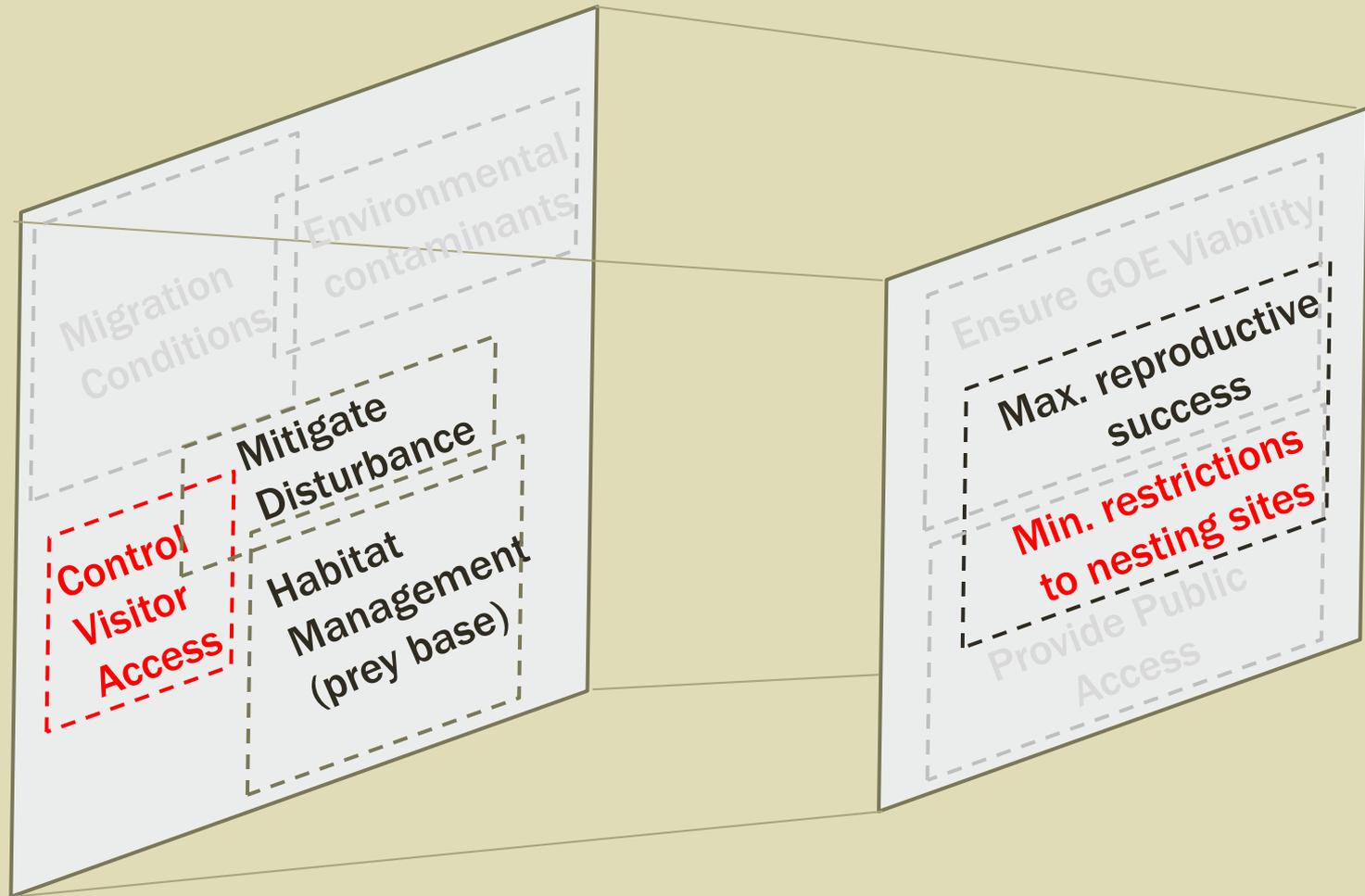
# PROBLEM FRAMING – DECISION CONTEXT



Decision Context (actions)

Objectives

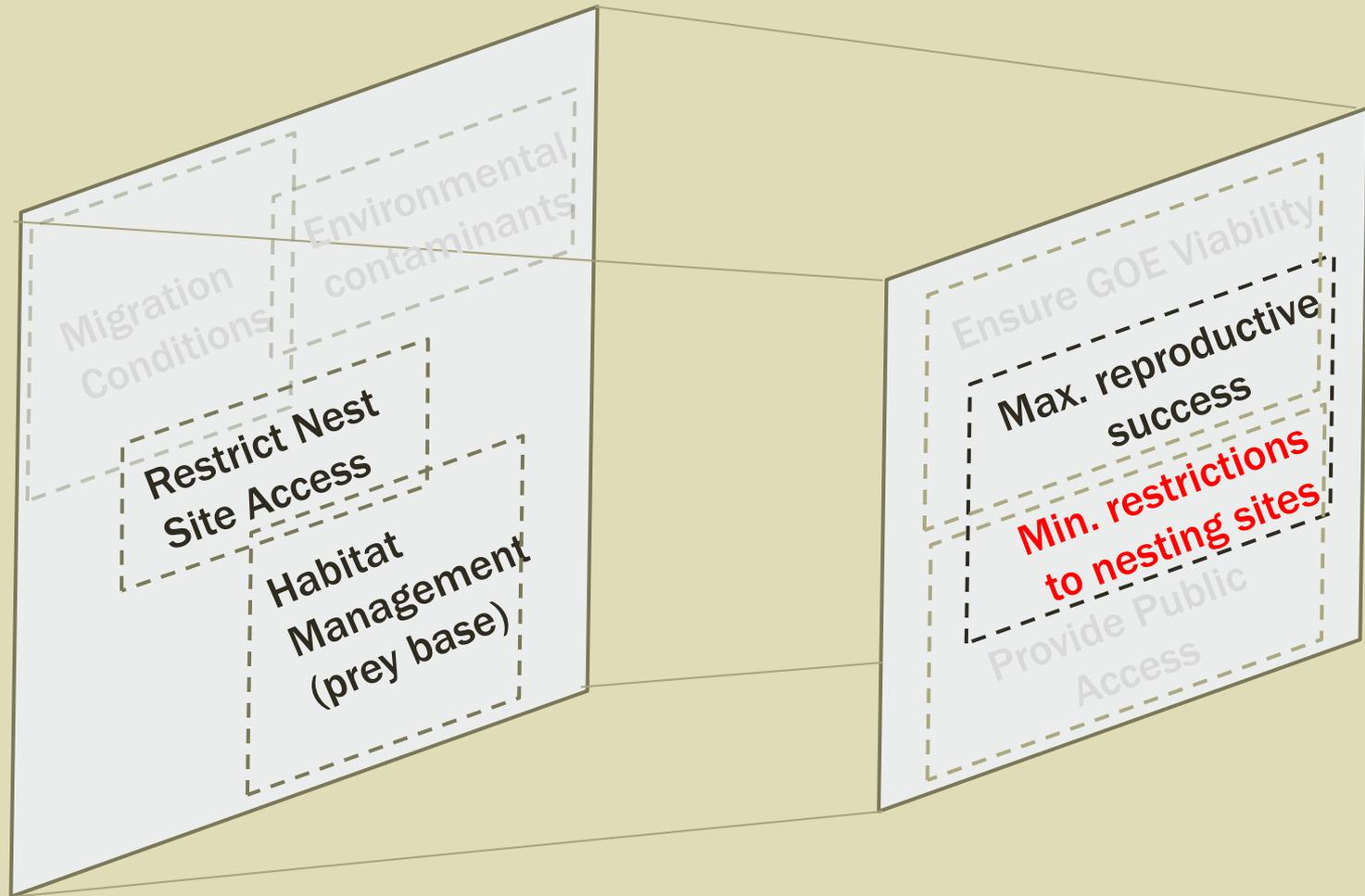
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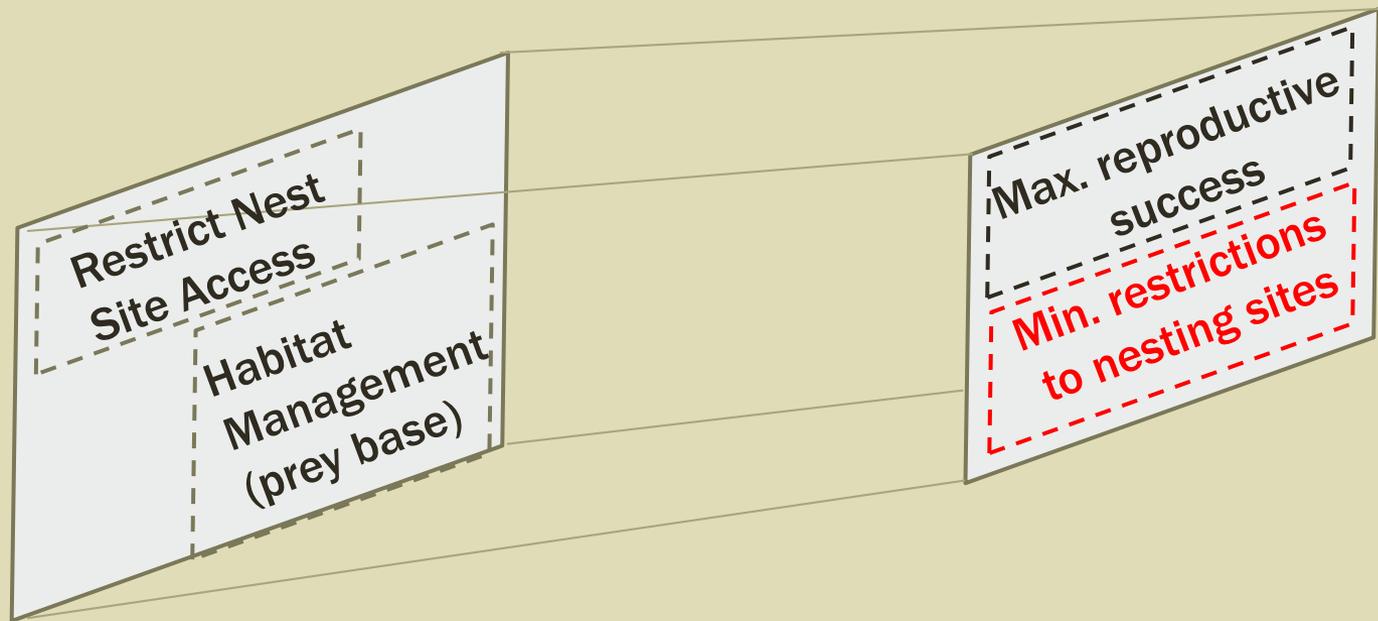
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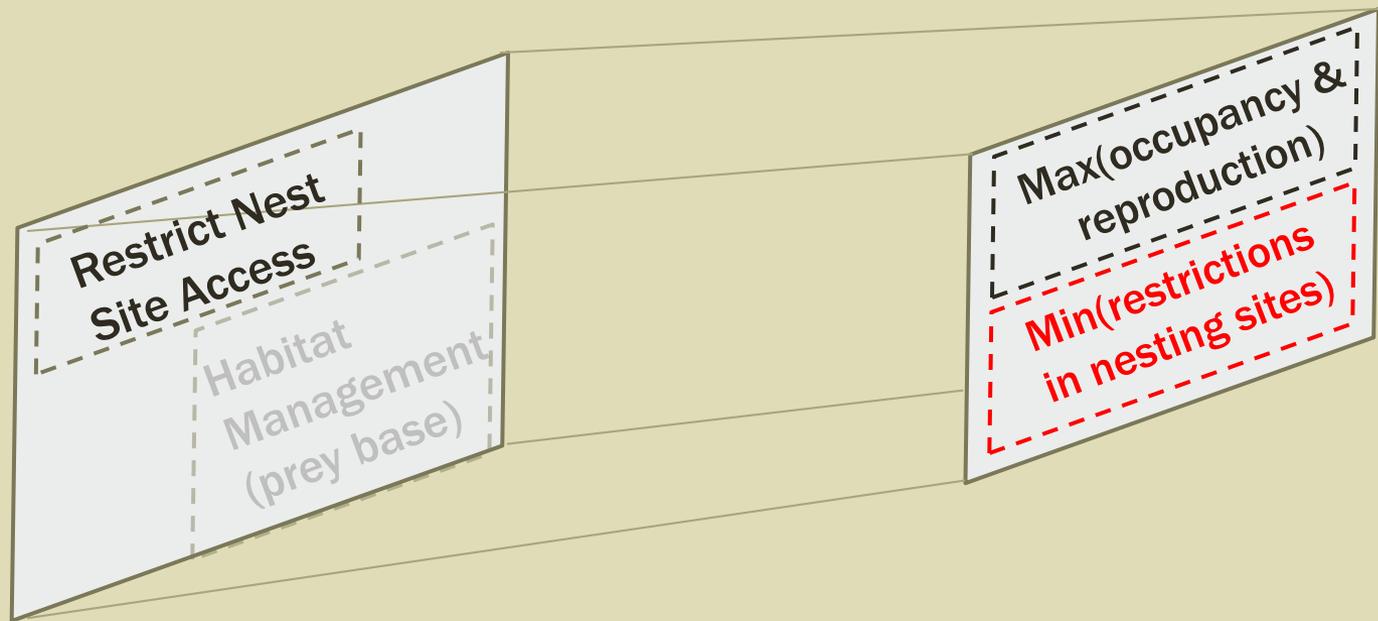
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Decision Context (actions)

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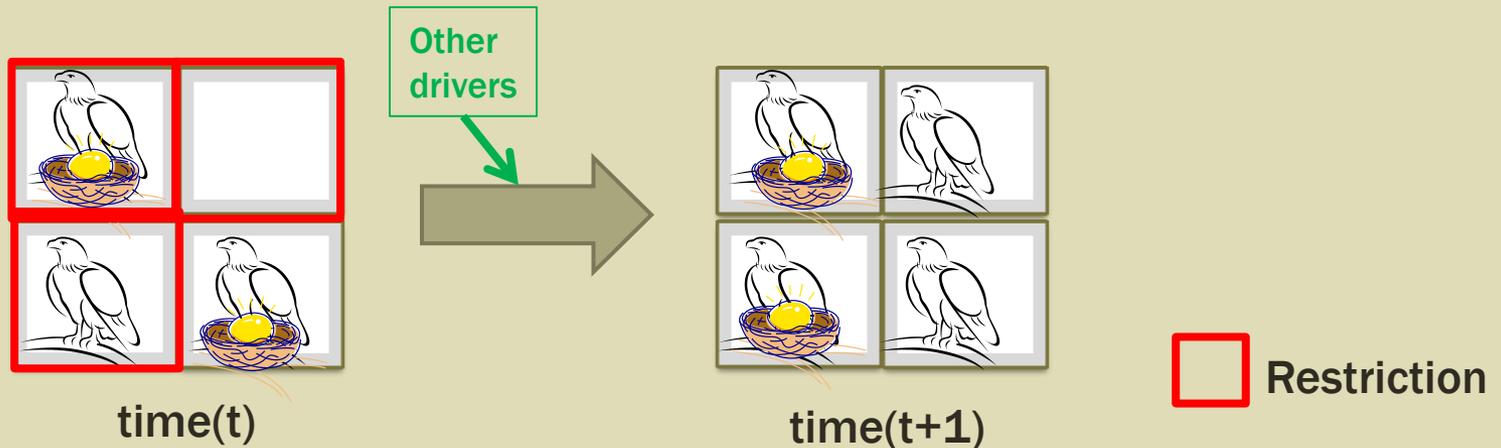
# CONSEQUENCES & MODELS

## 1. Problem Framing

- Decision maker(s) & stakeholders
- Values/objectives
- Risk Attitudes
- Matching of scales
- Alternative Actions

## 2. Consequences

- Predictive Models
- Uncertainty



# CONSEQUENCES & MODELS

- Threshold penalty:
- Utility function:
- Objective function:

$$\alpha = \begin{cases} 0, & E_r(N_{t+1}^o) < \tau \\ 1, & E_r(N_{t+1}^o) \geq \tau \end{cases}$$

$$U_t(N_t^o, r_t) = (90 - r_t) \times \alpha$$

$$\max \sum_{t=0}^T U_t$$

## State Process Model

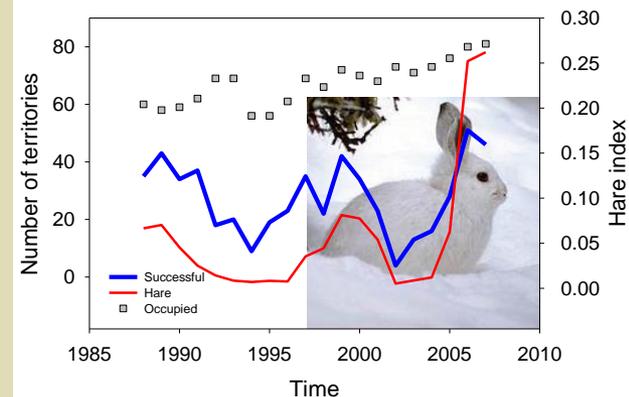
$$\begin{bmatrix} 1 - \psi_{t+1}^{[0]} & 1 - \psi_{t+1}^{[1]} & 1 - \psi_{t+1}^{[2]} \\ \psi_{t+1}^{[0]}(1 - R_{t+1}^{[0]}) & \psi_{t+1}^{[1]}(1 - R_{t+1}^{[1]}) & \psi_{t+1}^{[2]}(1 - R_{t+1}^{[2]}) \\ \psi_{t+1}^{[0]}R_{t+1}^{[0]} & \psi_{t+1}^{[1]}R_{t+1}^{[1]} & \psi_{t+1}^{[2]}R_{t+1}^{[2]} \end{bmatrix}$$

$$(\psi_{t+1}^{[m]}) = \beta_{INT} + \beta_{HARE} \times HARE_t + \beta_{DIST} \times DIST$$

$$Hare = \begin{cases} 0, & \leq \tau \\ 1, & > \tau \end{cases} \quad DIST = \begin{cases} 0, & \text{site restriction} \\ 1, & \text{no restriction} \end{cases}$$

## Detection process model

$$\text{logit}(p_t) = \beta_1 + \beta_2(\text{Date}) + \beta_3(\text{Date})^2$$



# SOLUTION: OPTIMIZATION/TRADE-OFF

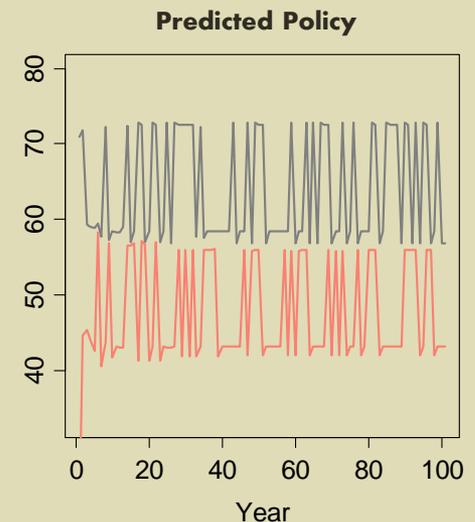
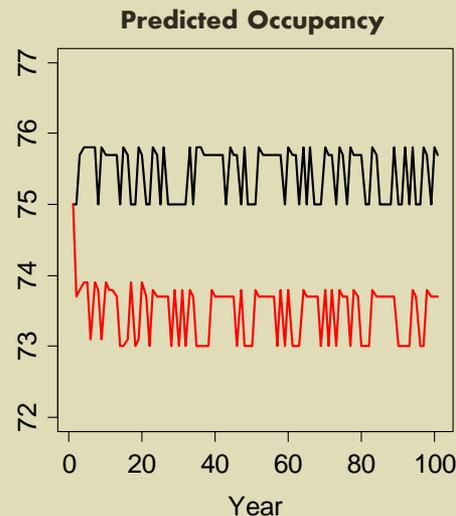
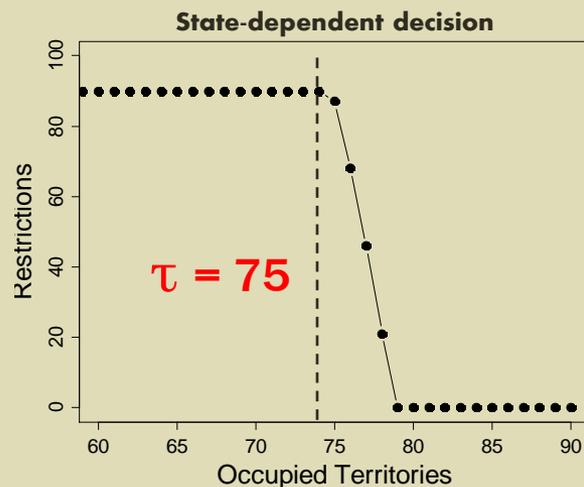


**Trade-off between conflicting objectives:**

- Minimizing nesting disturbance
- Maximizing visitor access

# OPTIMIZATION – CHALLENGES

- Annual state-dependent decision
  - Current decision depends on occupancy state of previous year & prediction
  - Recursive optimization to evaluate future returns

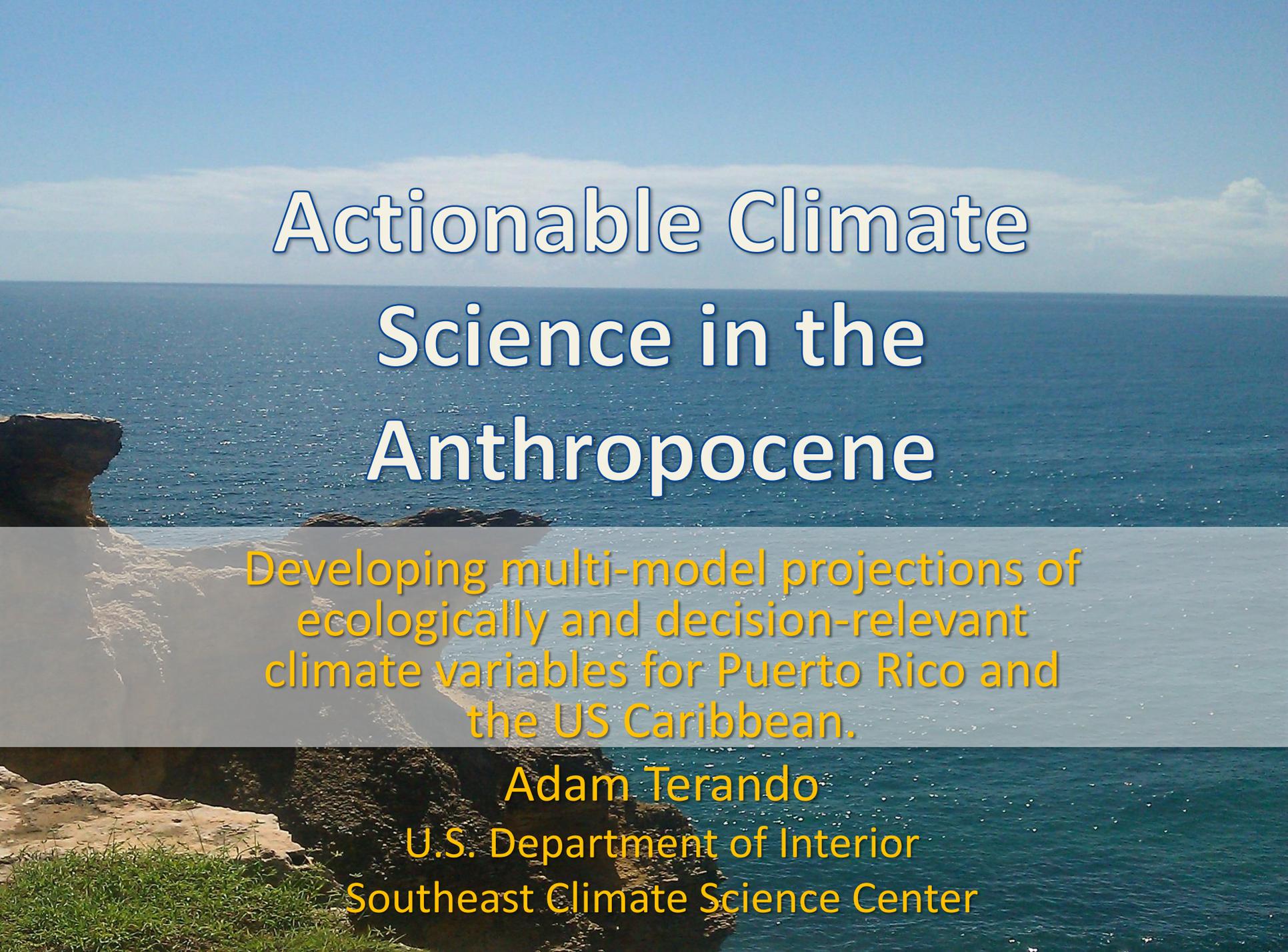


# BENEFITS OF DECISION ANALYSIS TO 'ACTIONABLE SCIENCE'

- Collaborative relationship between scientists & policy makers
- Good science
  - Martin, et al. 2009. *Biological Conservation*.
  - Martin, et al. 2011. *Conservation Biology*.
  - Eaton, et al. 2014. in *Application of Threshold Concepts in Natural Resource Decision Making*. Springer.
- Monitoring designed to target decision-related uncertainties.
- Maximize likelihood of implementation
  - Denali NP implemented adaptive management plan in 2012

# ACKNOWLEDGMENTS

- Julien Martin, FL FWC
- Jim Nichols, USGS-PWRC
- Carol McIntyre & Maggie McCluskie, NPS
- Joel Schmutz, USGS-AK Science Center
- Gerard McMahon, USGS-SECSC

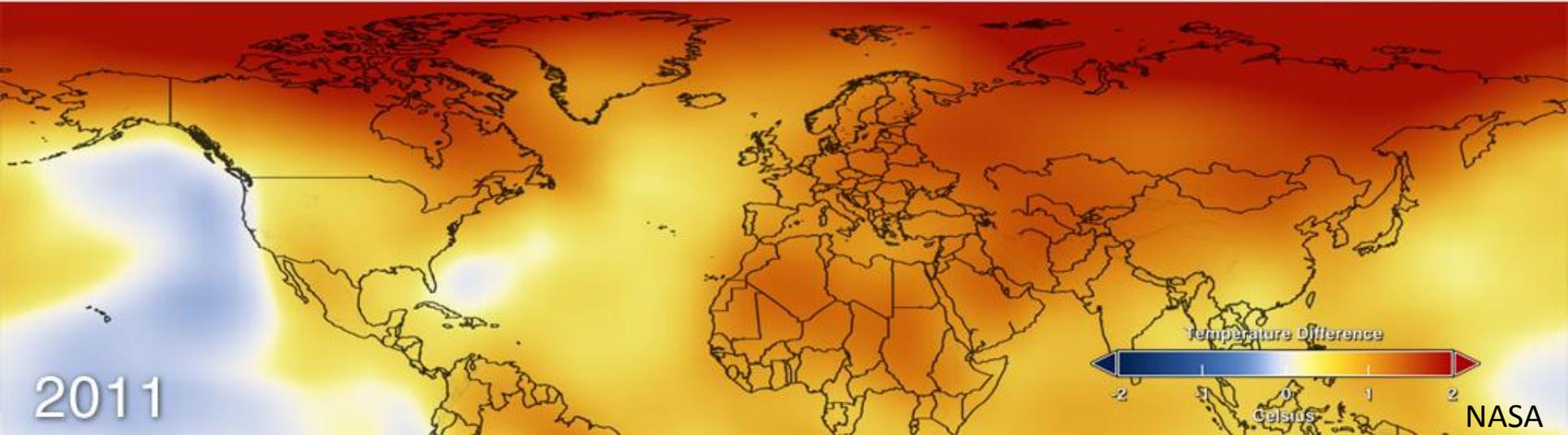
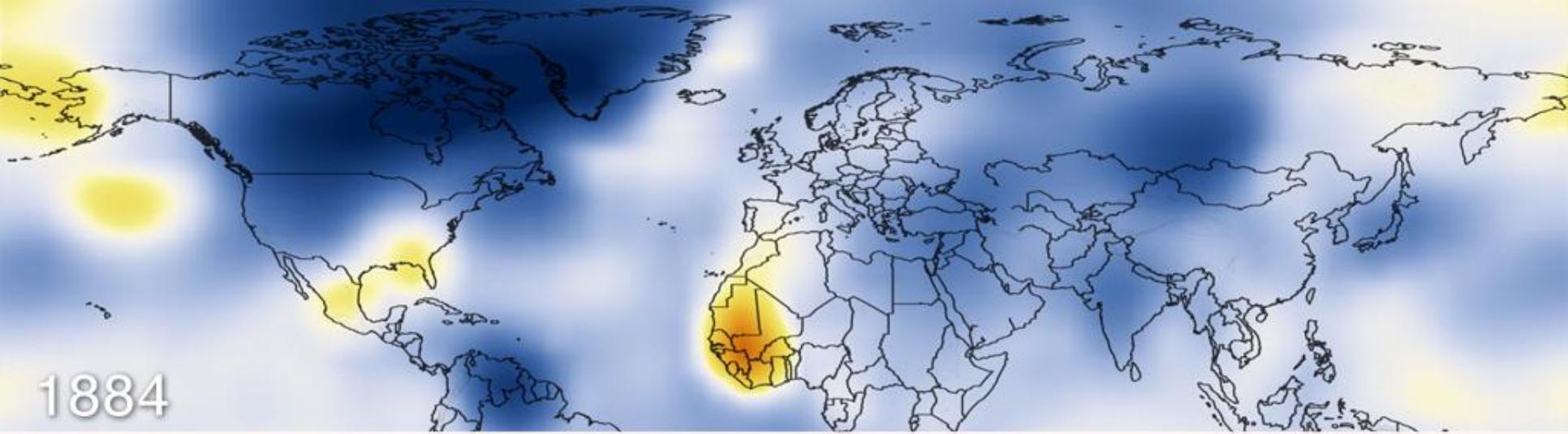


# Actionable Climate Science in the Anthropocene

Developing multi-model projections of  
ecologically and decision-relevant  
climate variables for Puerto Rico and  
the US Caribbean.

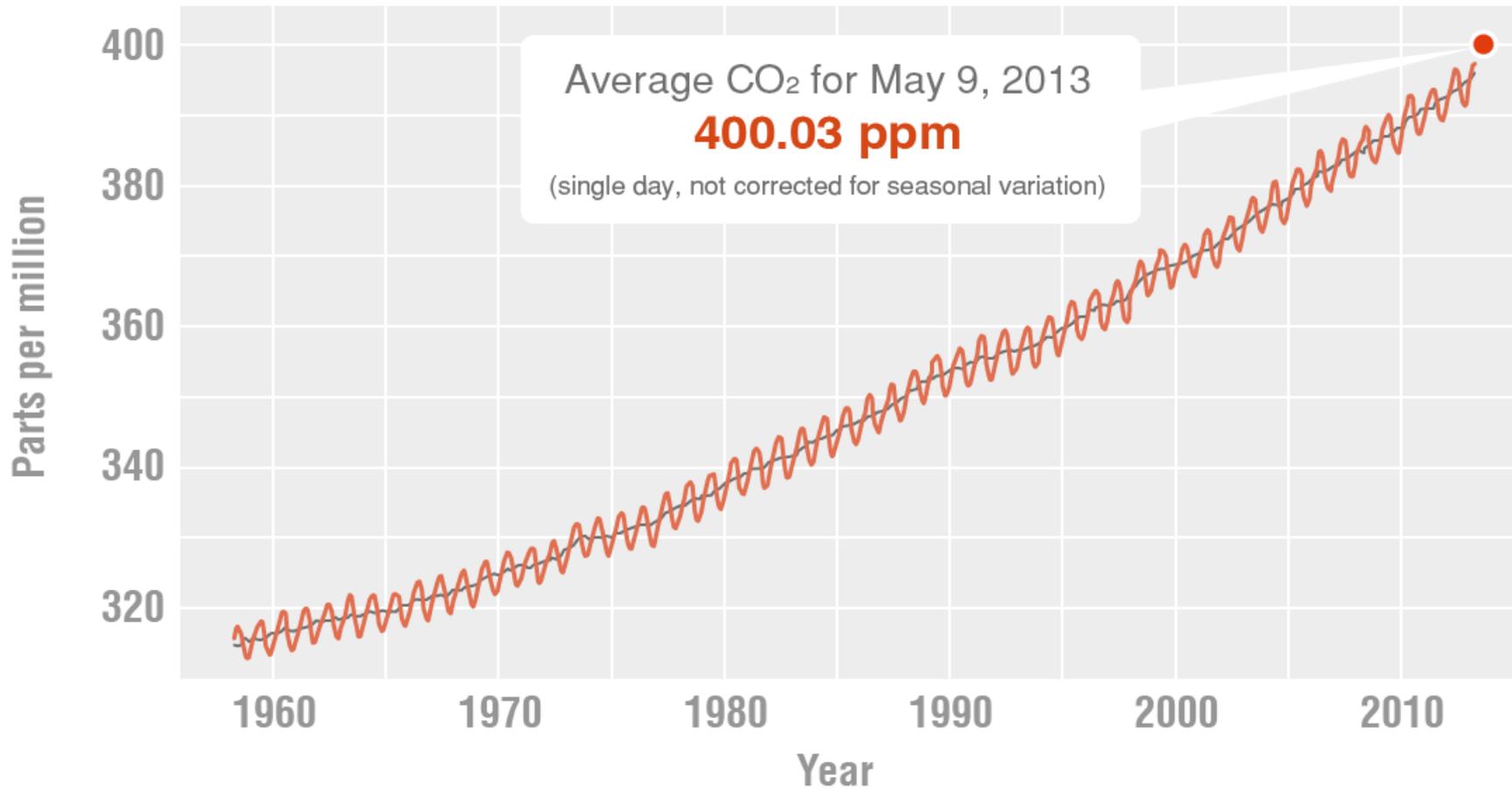
Adam Terando

U.S. Department of Interior  
Southeast Climate Science Center



**The Earth is Warming**

# Carbon Dioxide Concentration



Credit: NOAA/Scripps Institution of Oceanography

**Because there are more greenhouse gases in the atmosphere**



NPS

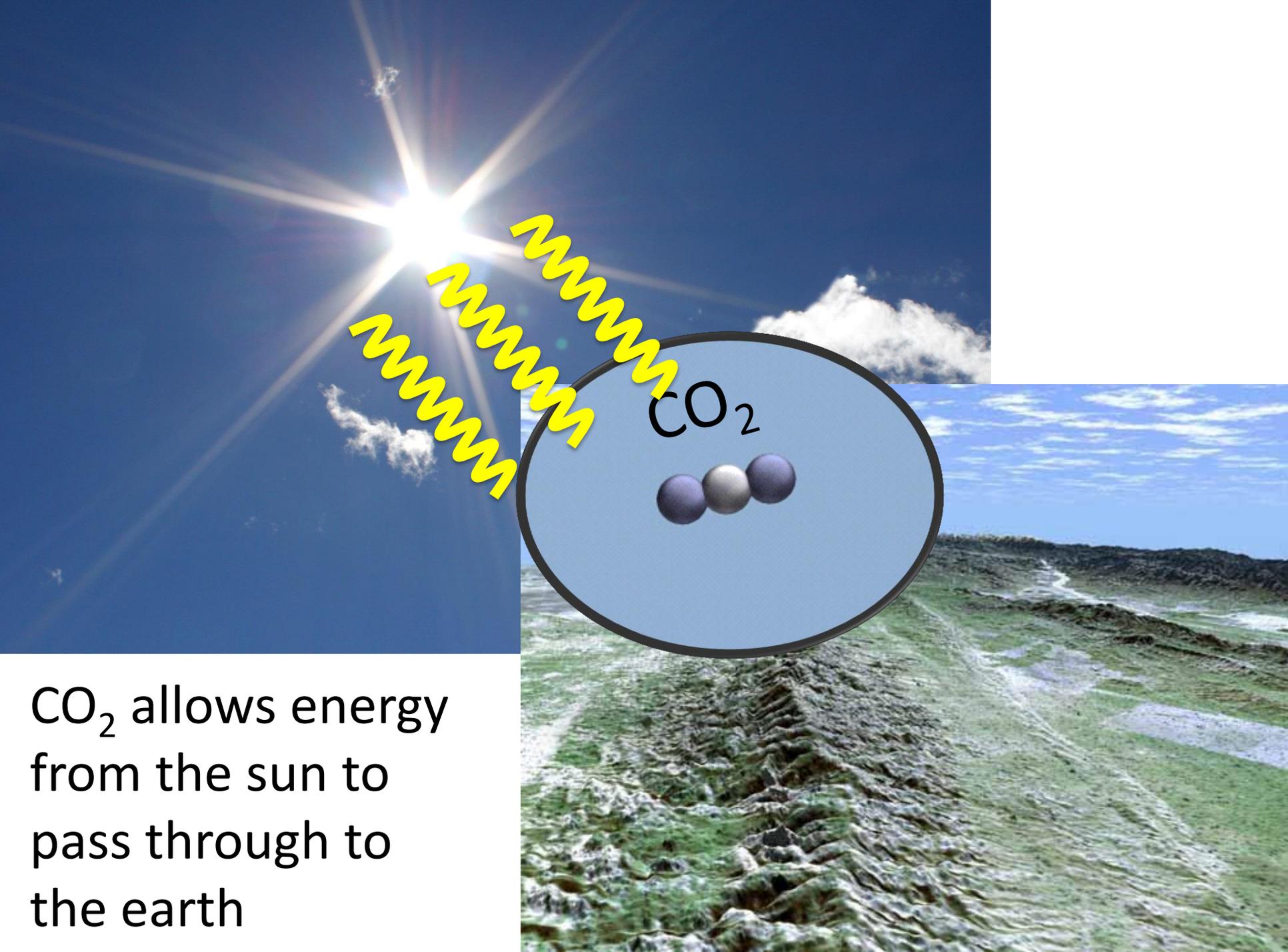


BLM

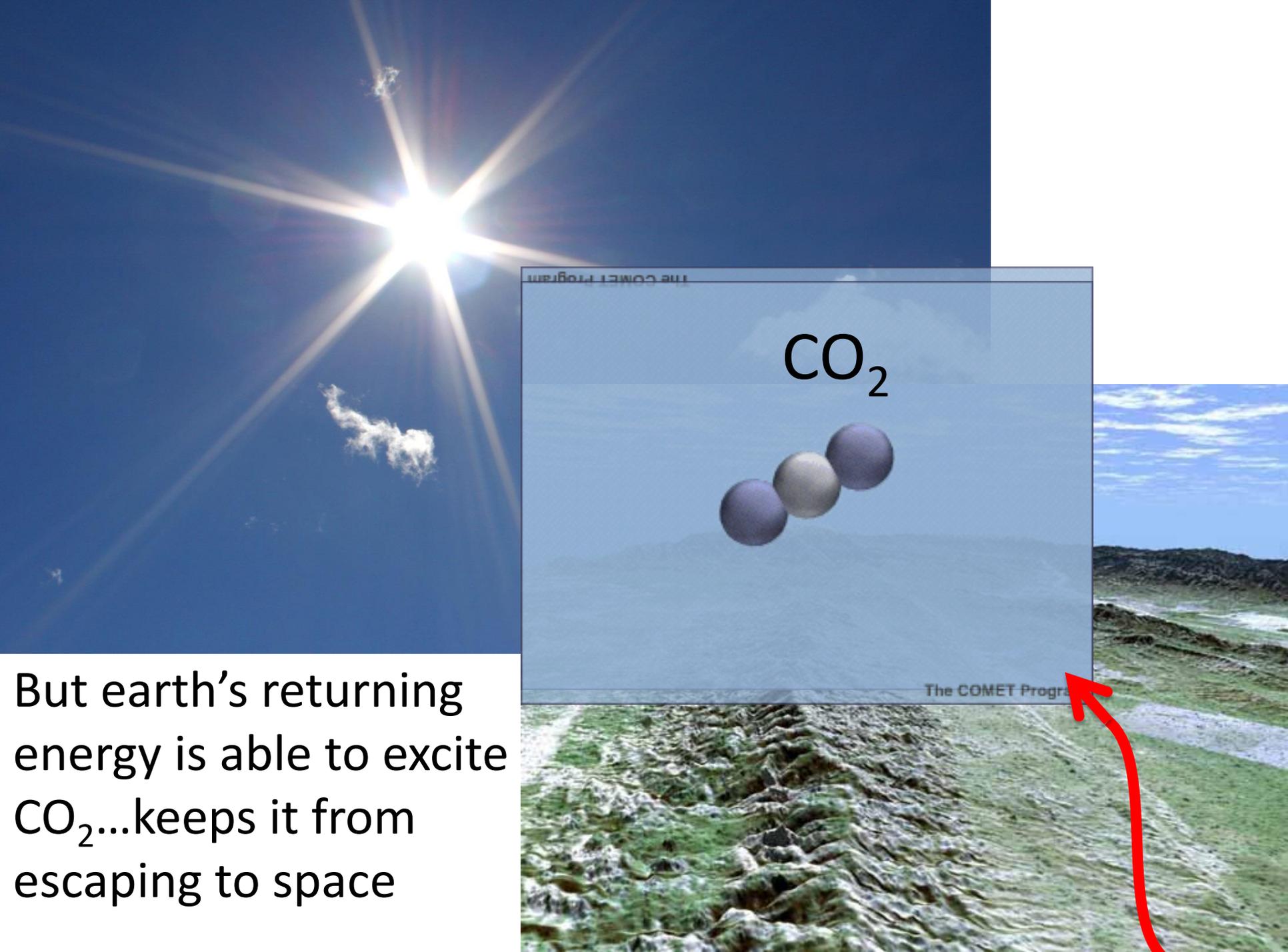


**Because we burn a lot of fossilized plants**

NESRC



CO<sub>2</sub> allows energy from the sun to pass through to the earth



THE COMET PROGRAM

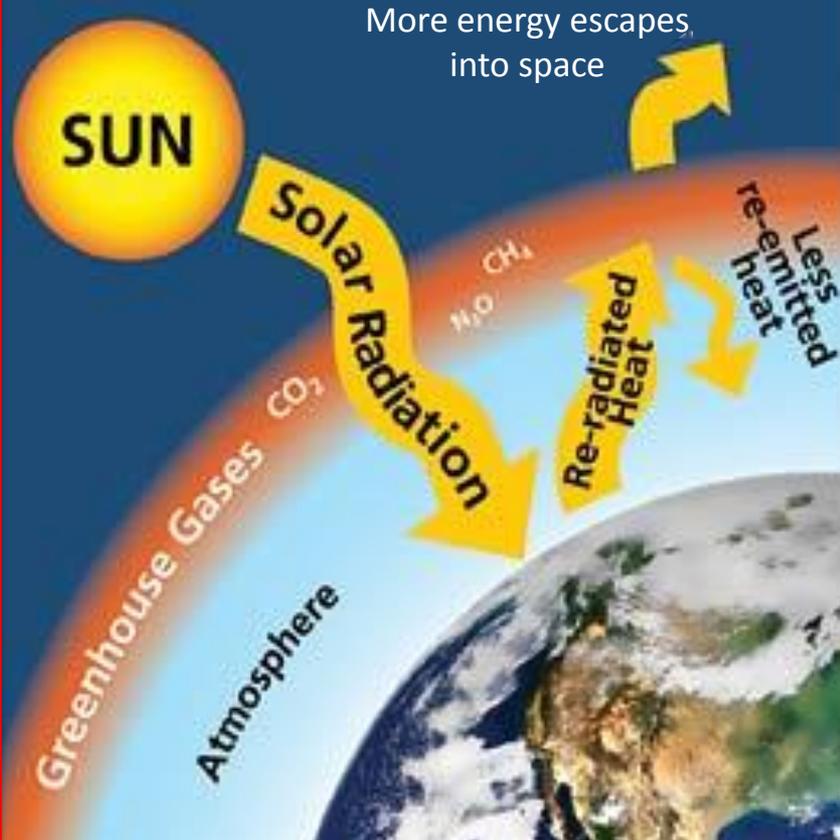
CO<sub>2</sub>

The COMET Program

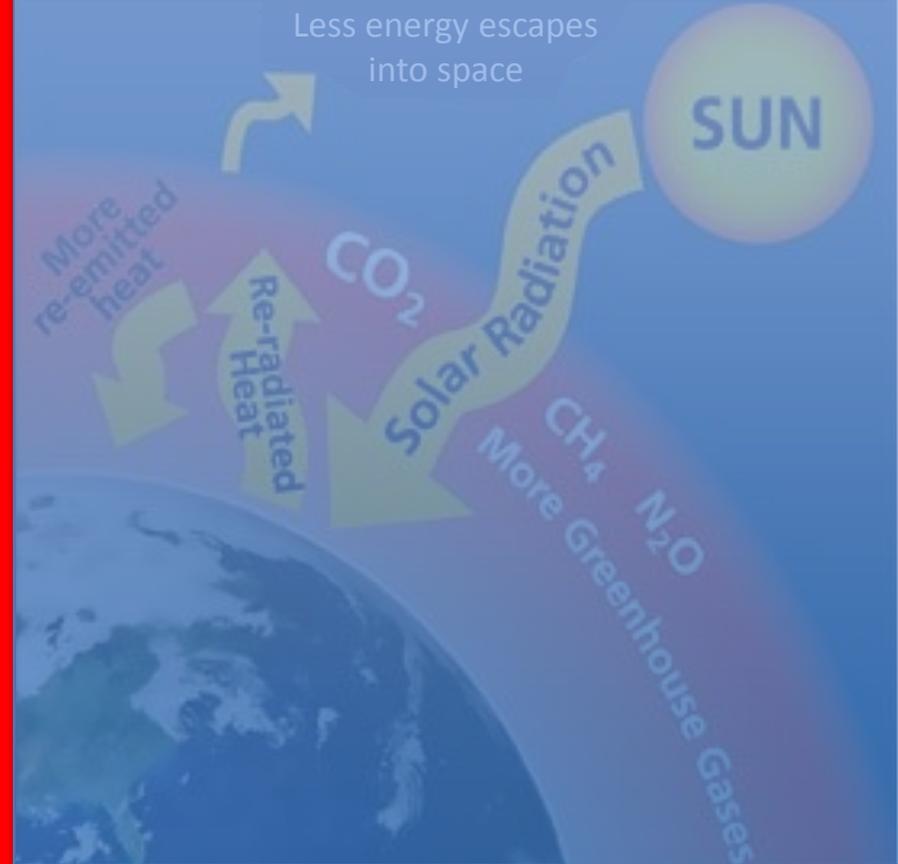
But earth's returning energy is able to excite CO<sub>2</sub>...keeps it from escaping to space



# Natural Greenhouse Effect

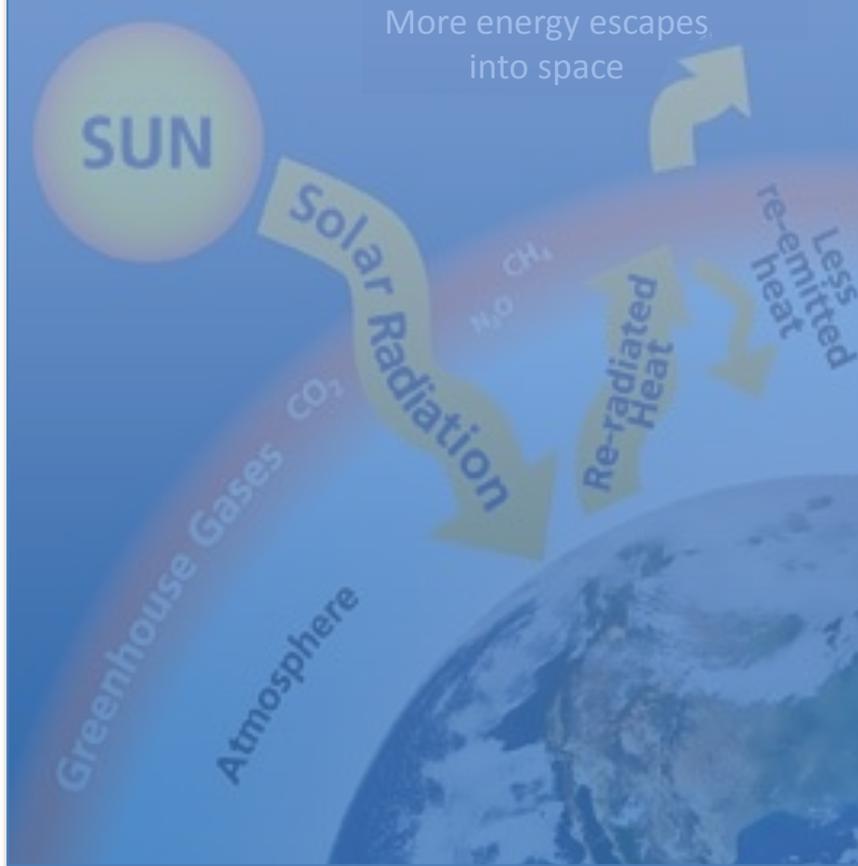


# Human Enhanced Greenhouse Effect

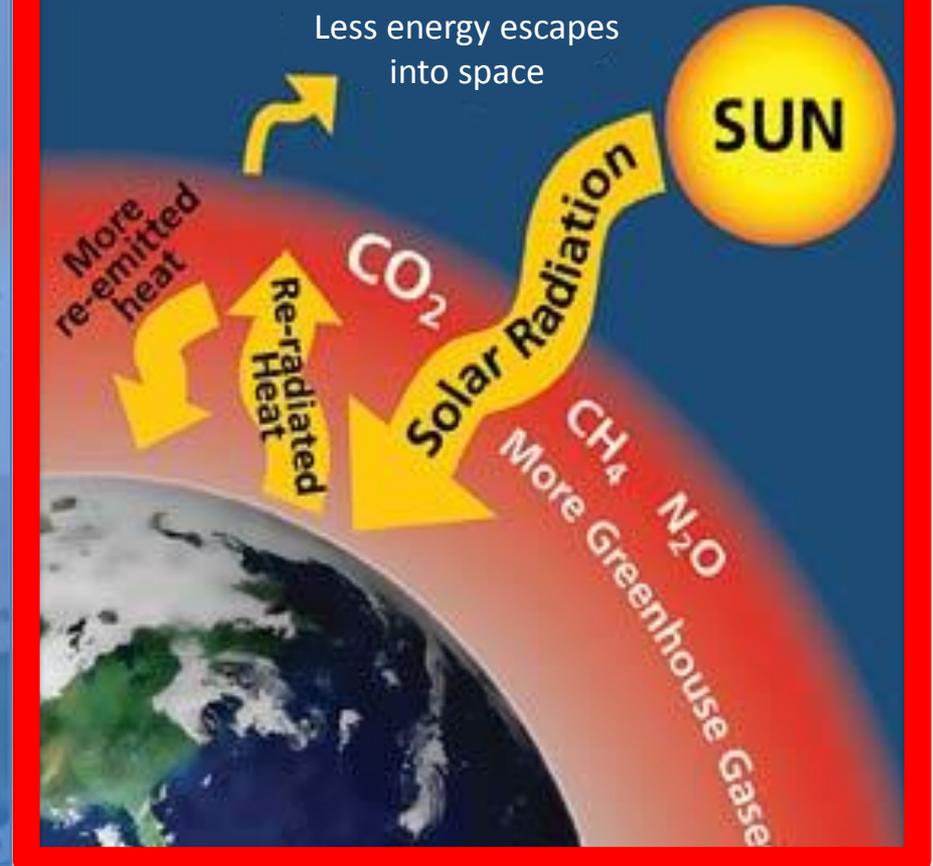


This is the Greenhouse Effect. It is what keeps earth from being an 'icebox' planet.

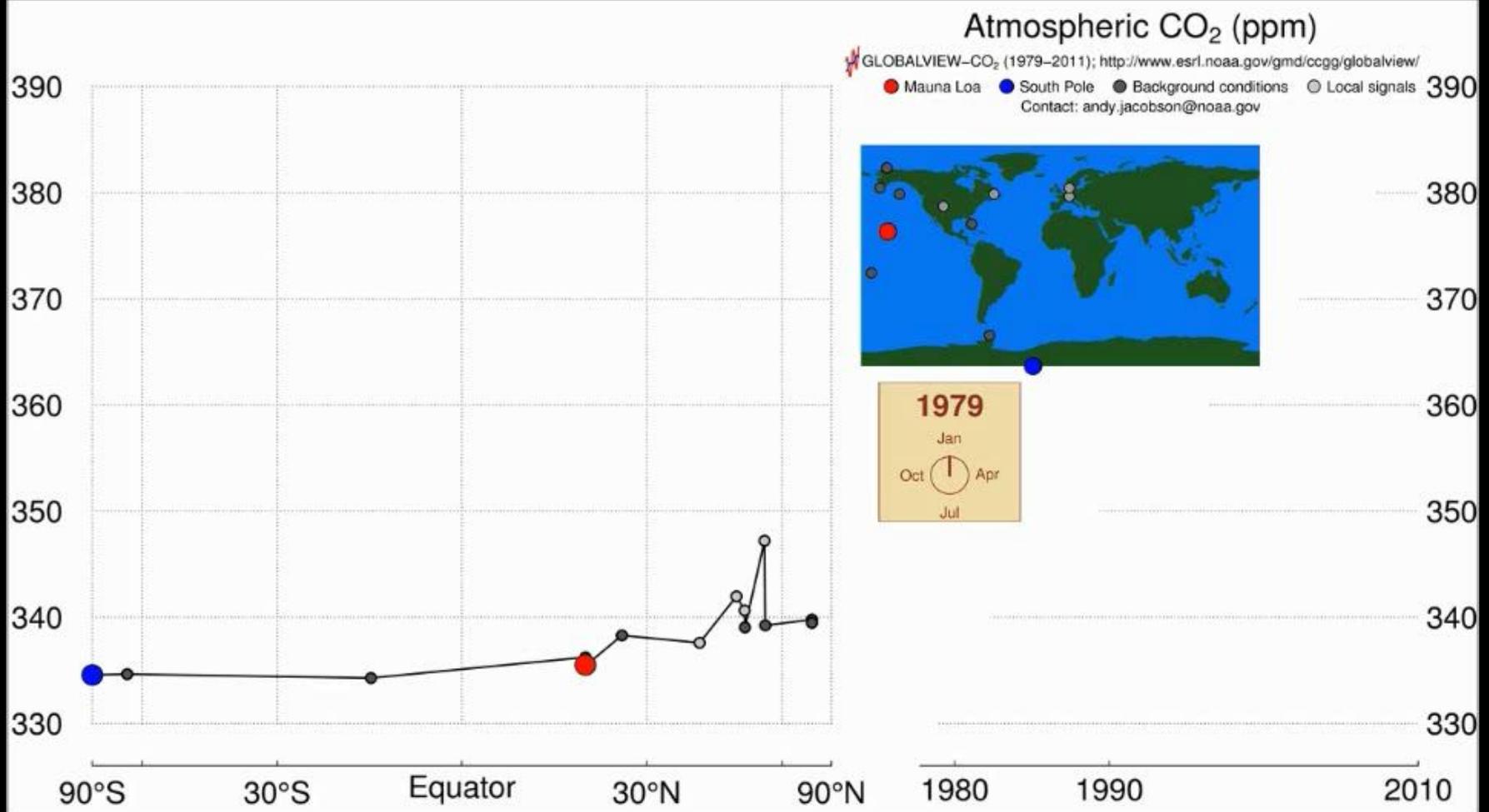
## Natural Greenhouse Effect



## Human Enhanced Greenhouse Effect

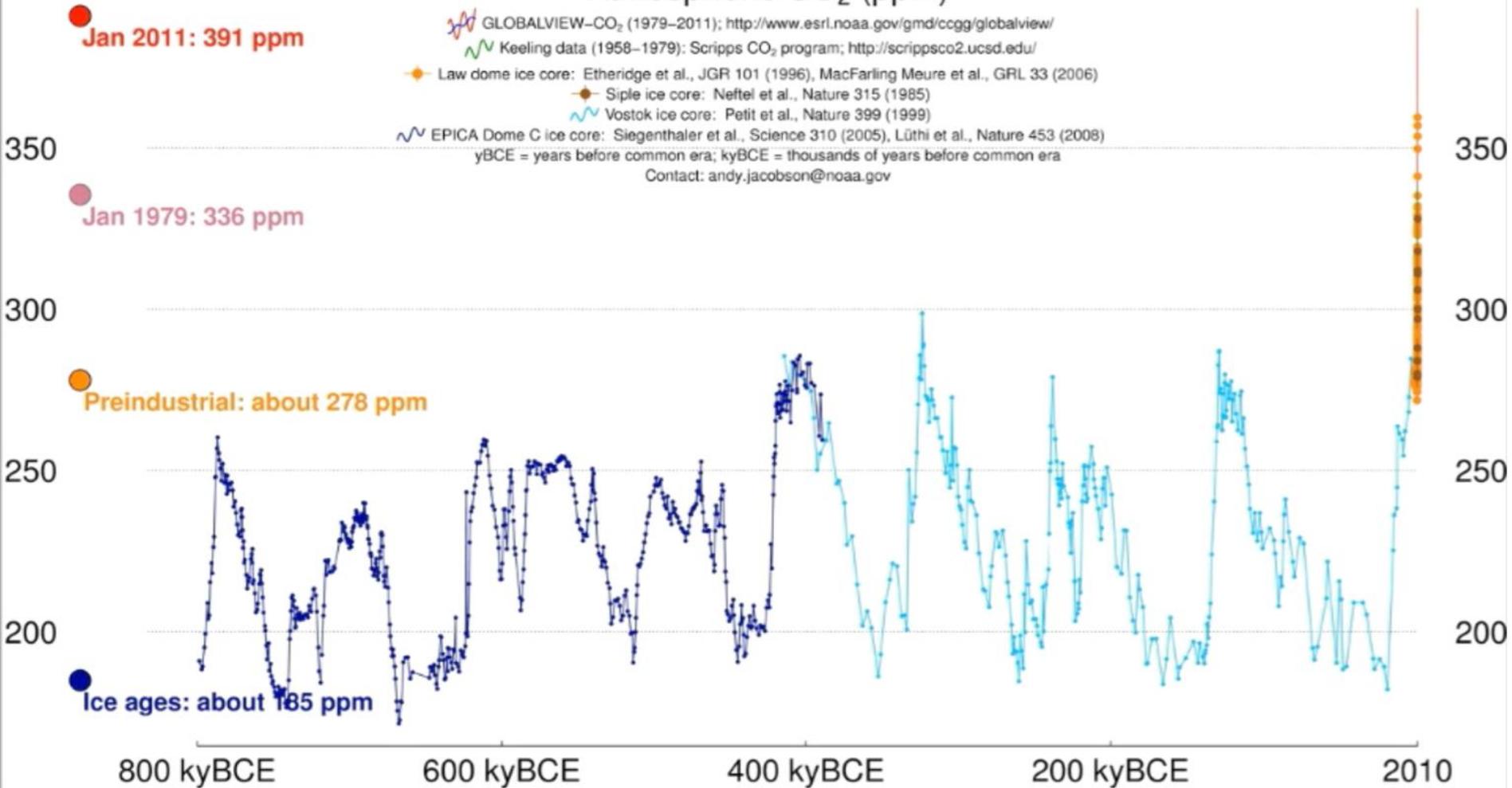


But we are now adding much more CO<sub>2</sub> into the atmosphere which makes this effect stronger.

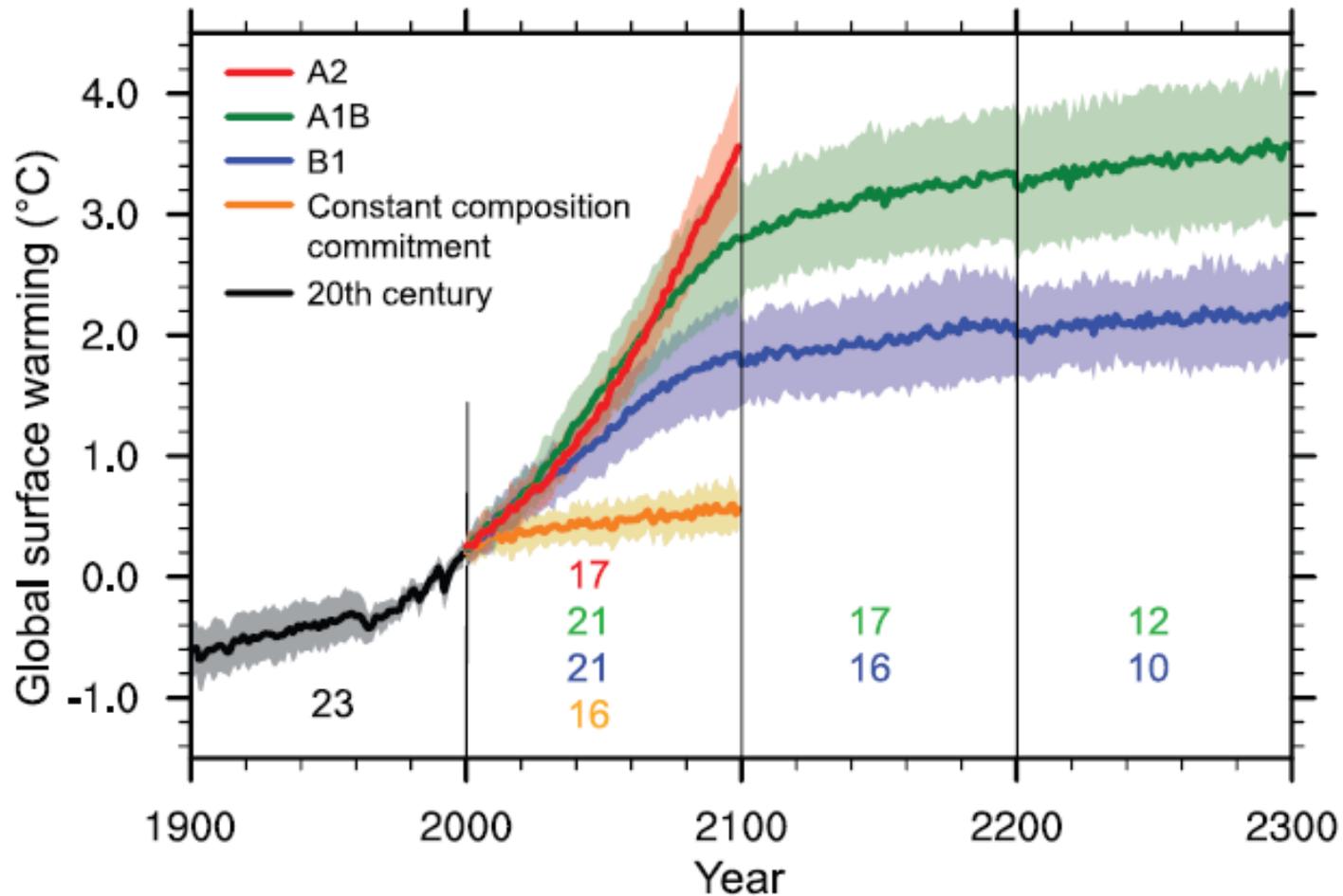


And now CO<sub>2</sub> in atmosphere may be higher than any point in last **3 million** years.

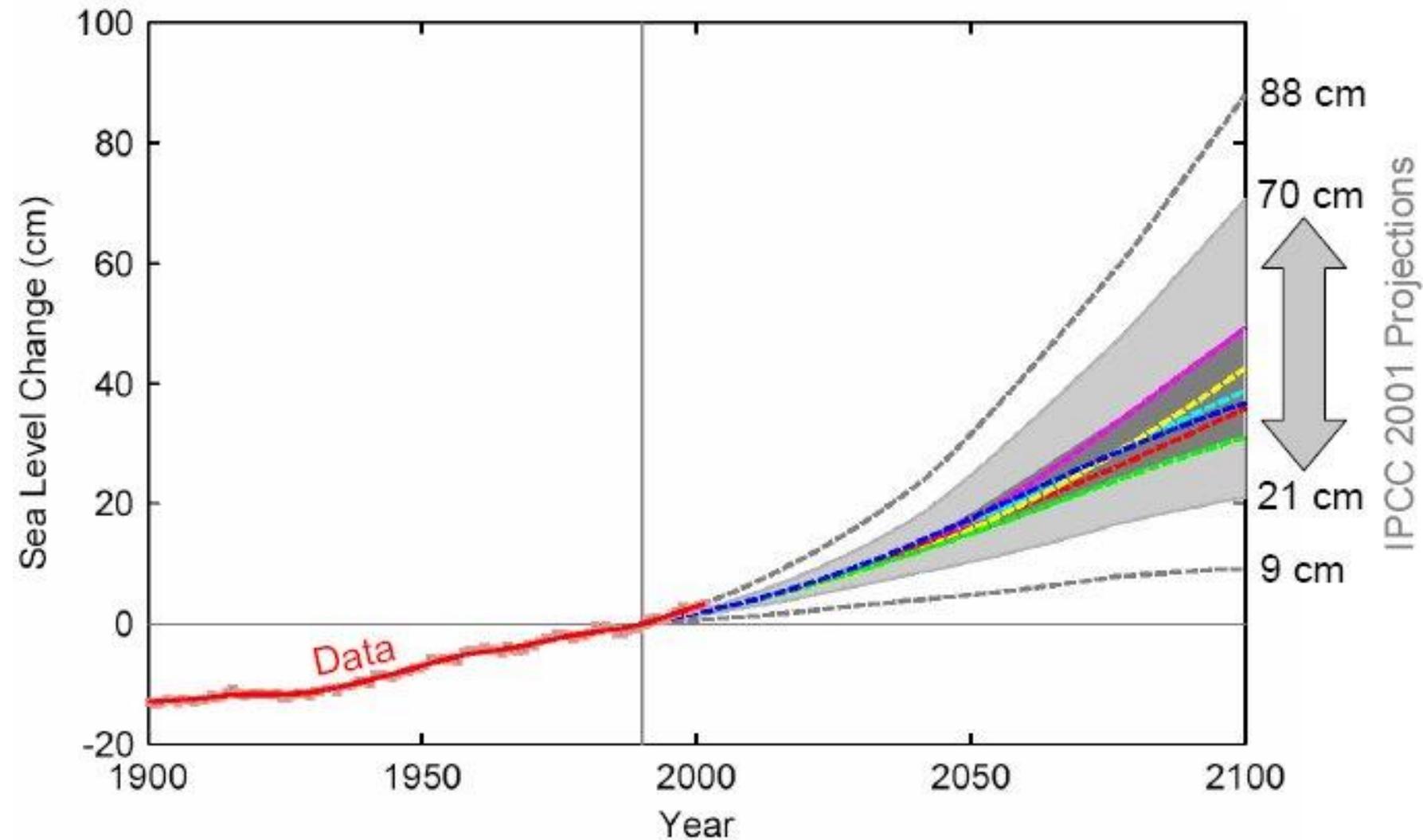
# Atmospheric CO<sub>2</sub> (ppm)



And now CO<sub>2</sub> in atmosphere higher may be than any point in last **3 million** years.

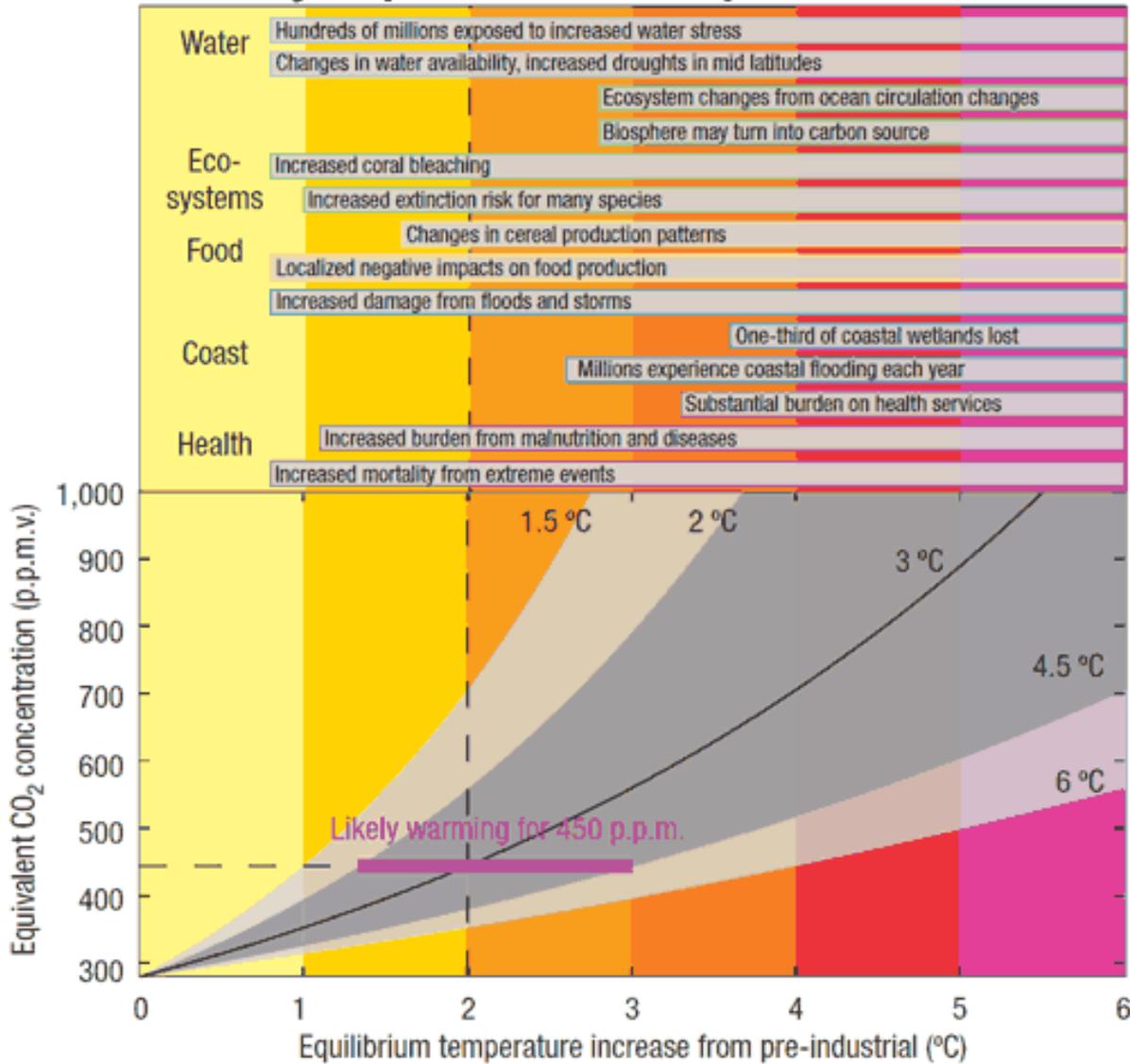


Which leads to a warmer planet.



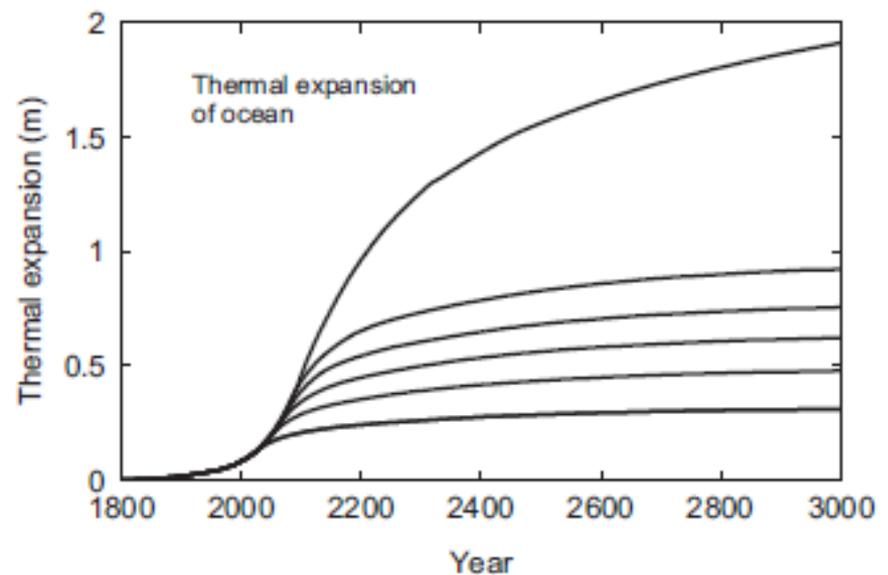
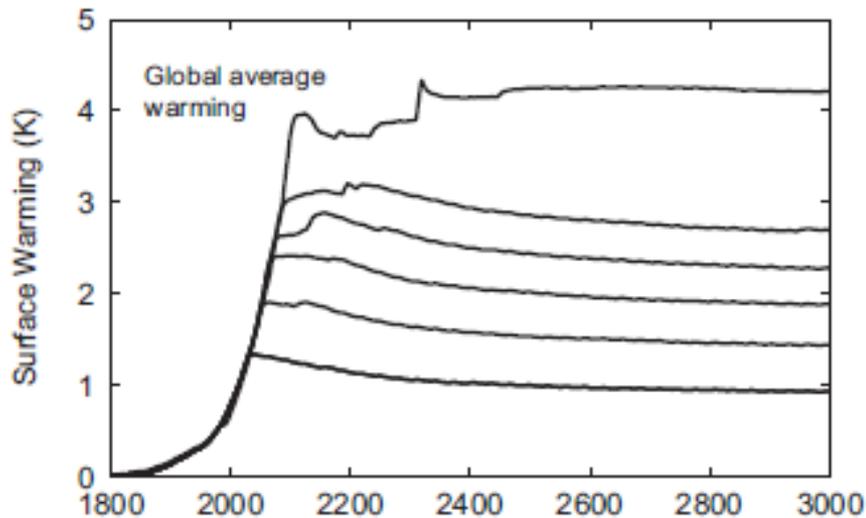
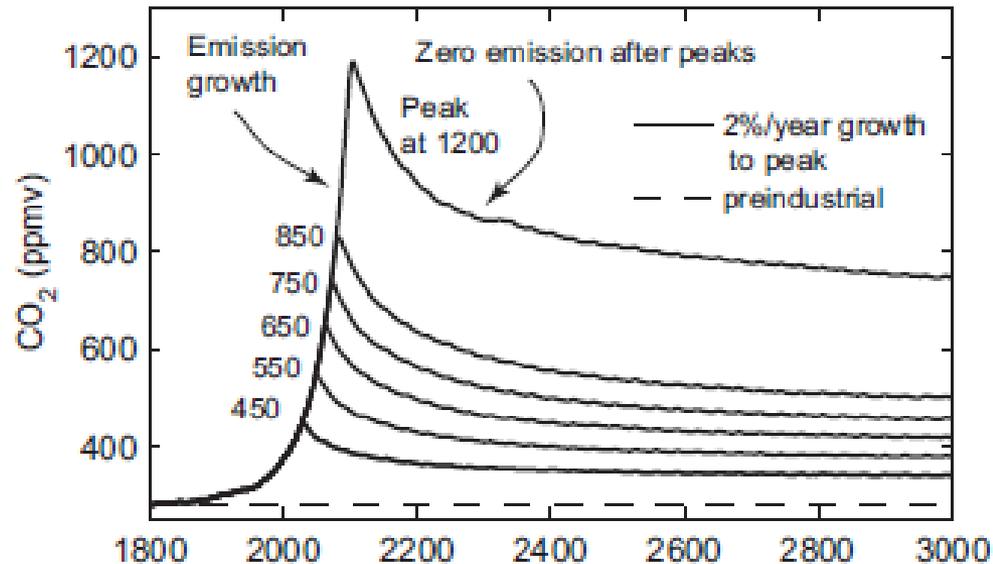
And rising oceans.

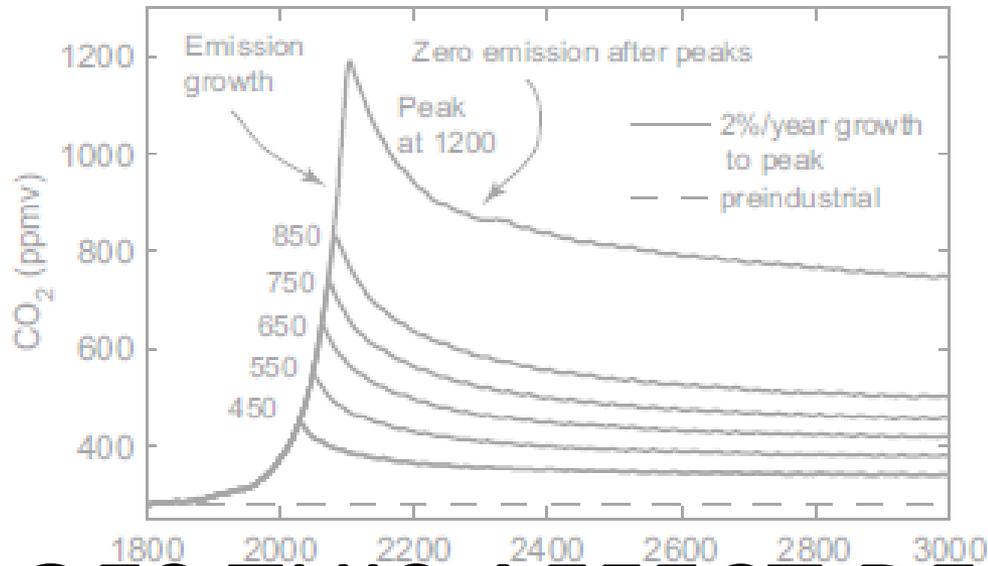
# Key Impacts from Temperature Rise



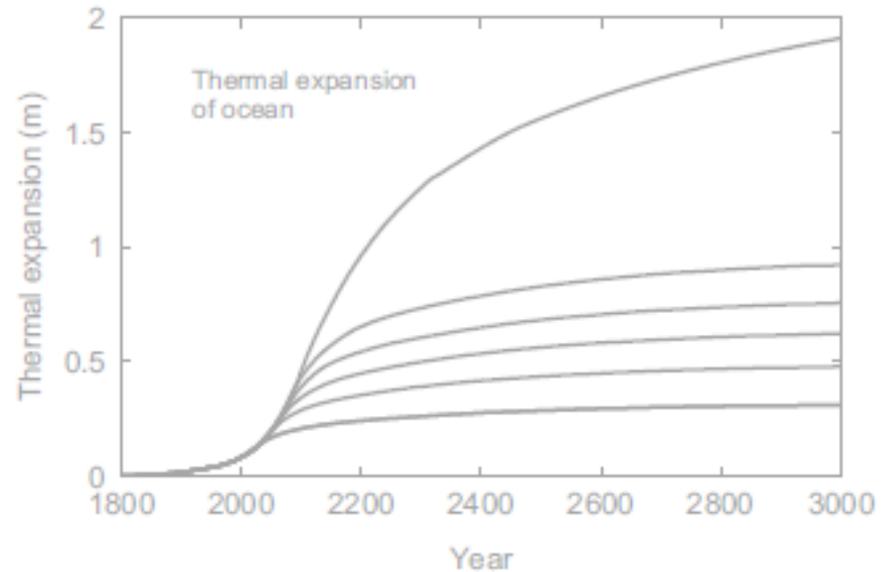
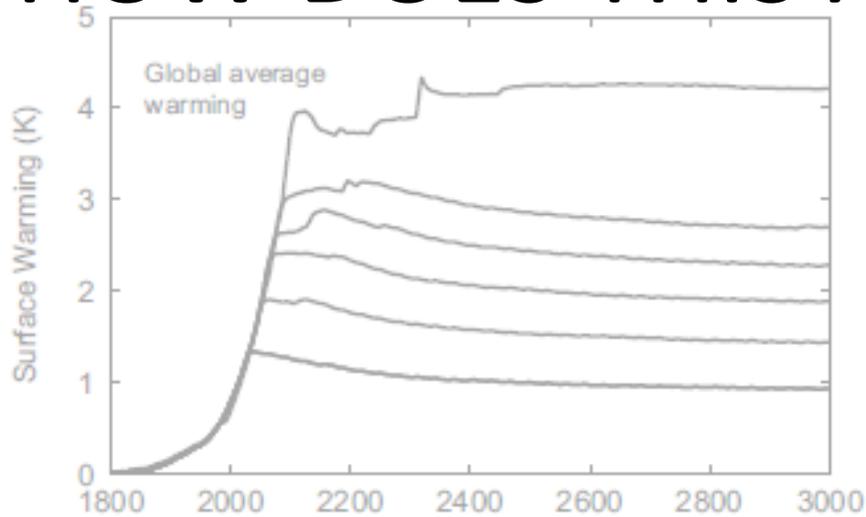
Both of which will lead to all sorts of impacts.

# WHERE ARE WE HEADING?





# HOW DOES THIS AFFECT DECISIONS?



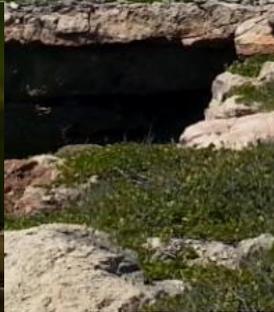
# Conservation Design and Habitat Conservation in Puerto Rico



# OBJECTIVES

Increase conservation areas from 8% to 15%

Species persistence

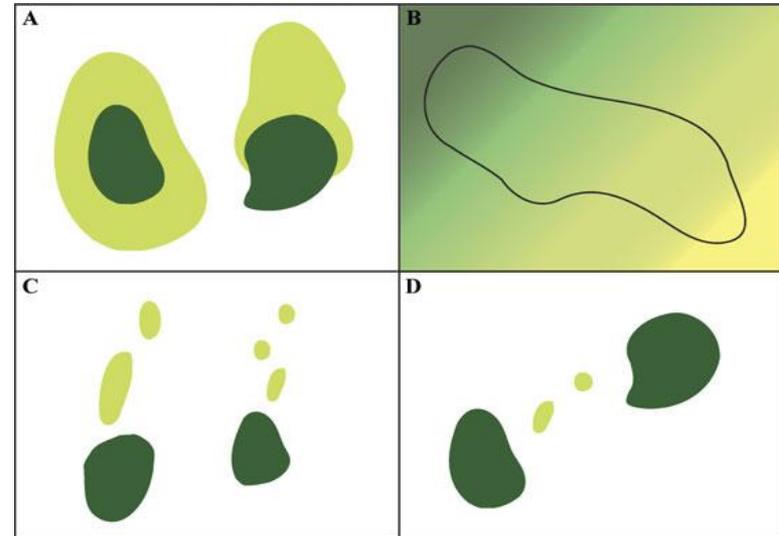


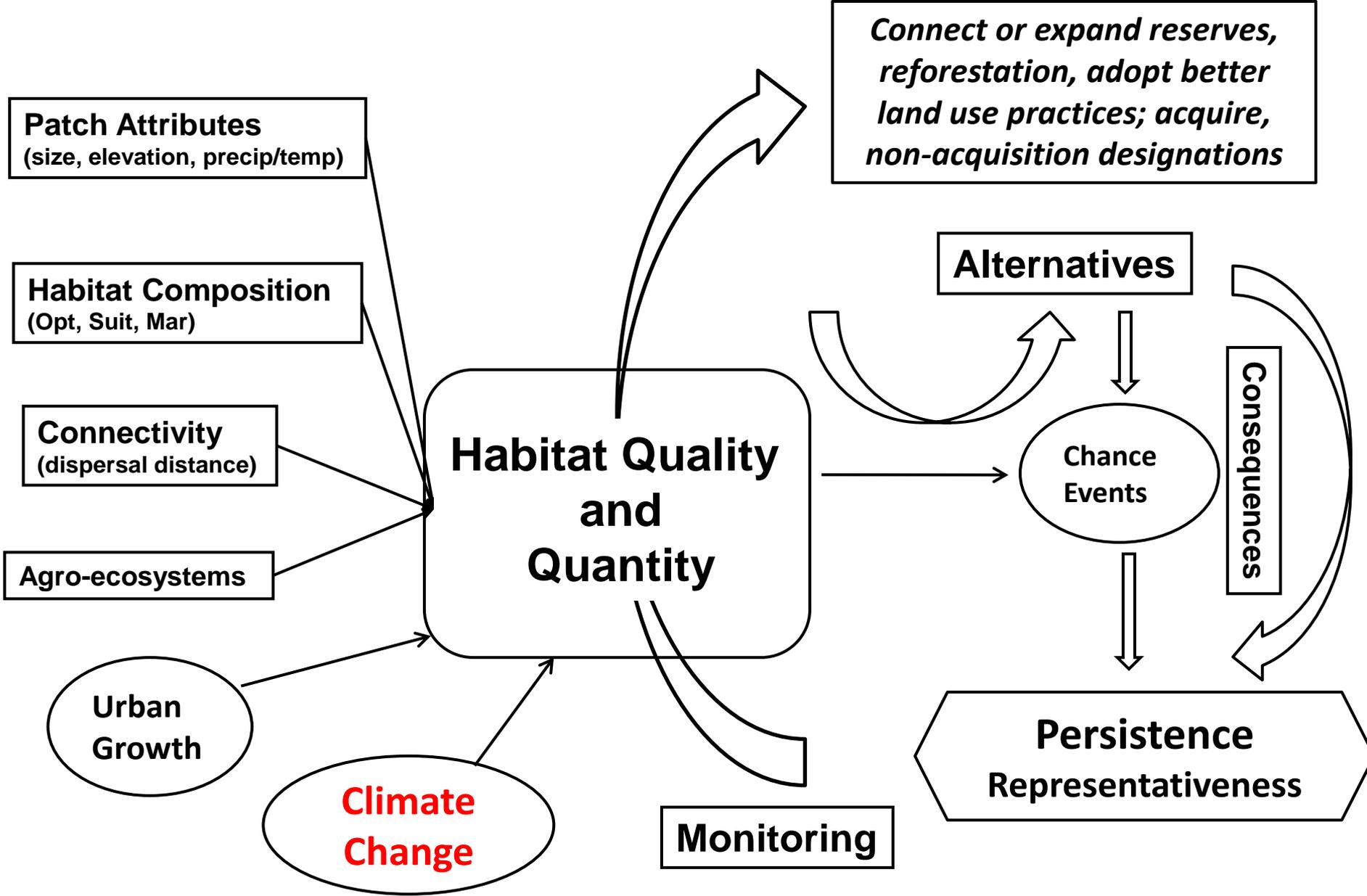
# OBJECTIVES

Preserve representative habitat

# Develop Decision Framework to Optimally Allocate Conservation Efforts

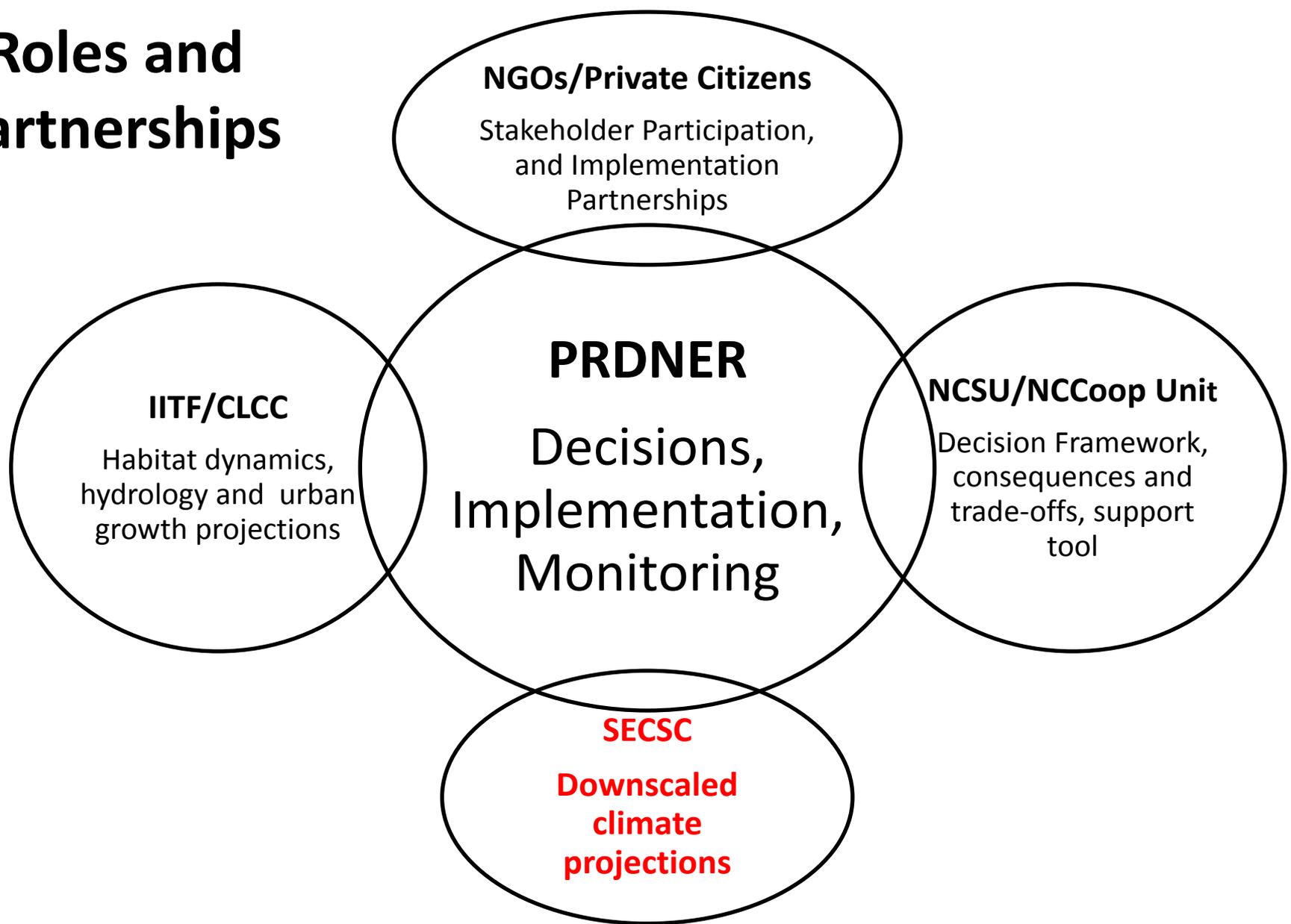
Where and when do we manage?

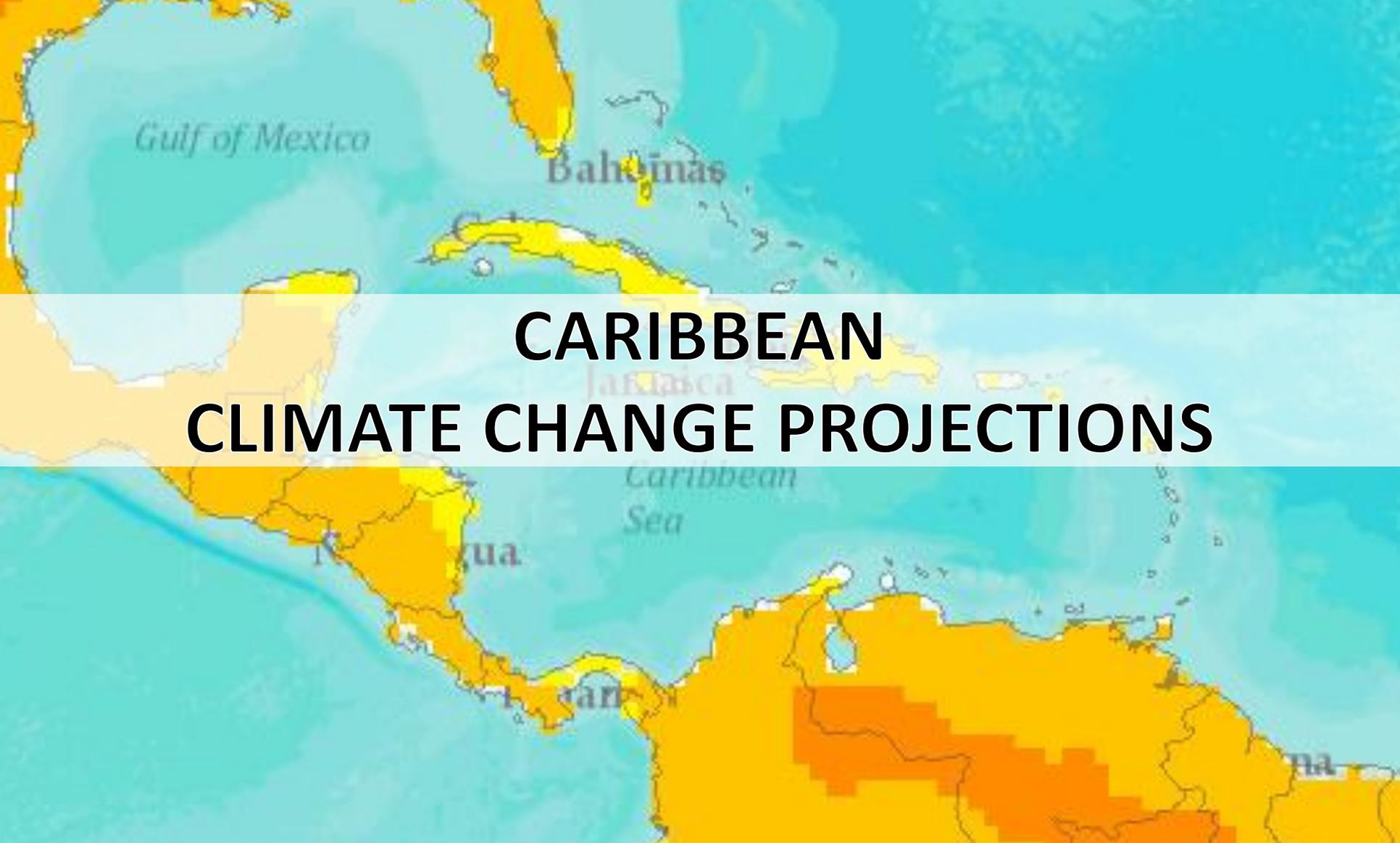




# LINKING ALTERNATIVES AND OBJECTIVES

# Roles and Partnerships





# CARIBBEAN CLIMATE CHANGE PROJECTIONS

Map data Sources: Esri, DeLorme, NAVTEQ, TomTom, Intermap, iPC, USGS, FAO, NPS, NRCAN, GeoBase, IGN, Kadaster NL, Ordnance Survey, Esri Japan, METI, Esri China (Hong Kong), and the GIS User Community

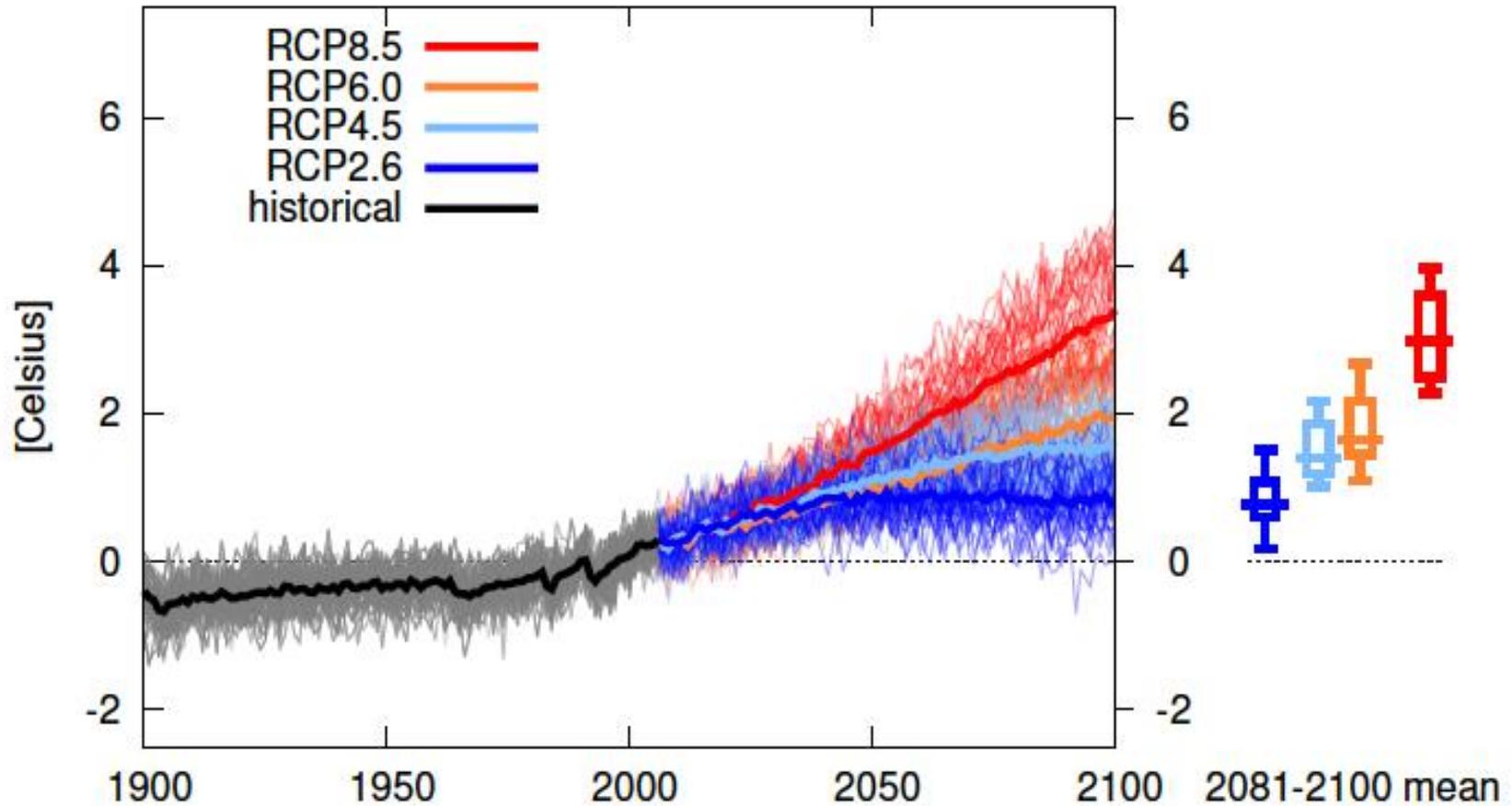
Data Source: Historical Global 50km: Climatic Research Unit and the Tyndall Centre. Mitchell et. al.

<http://cru.csi.cgiar.org/PDF/mitchelljones.pdf>

The Nature  
Conservancy  
Protecting nature. Preserving the future.

# 1-4°C INCREASE BY 2100

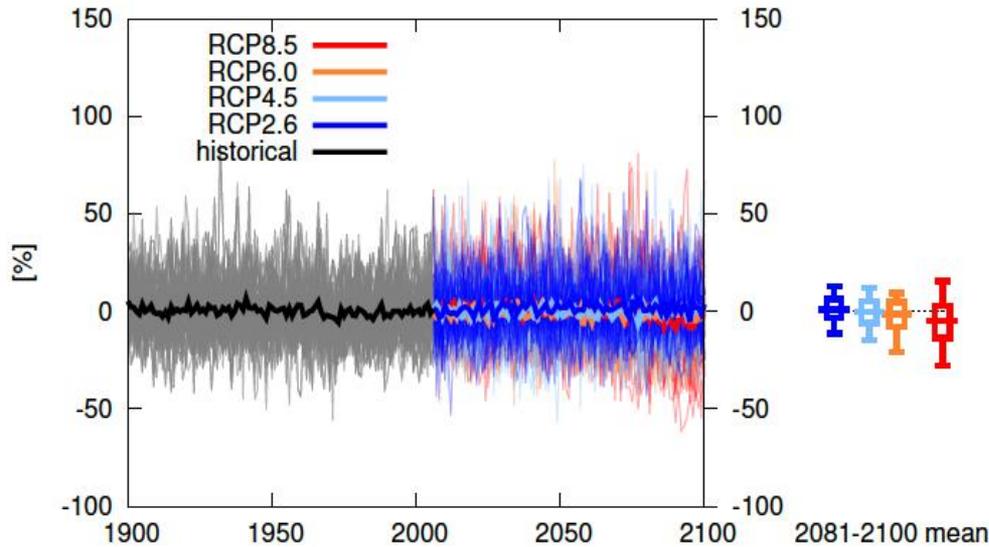
Temperature change Caribbean (land and sea) December-February



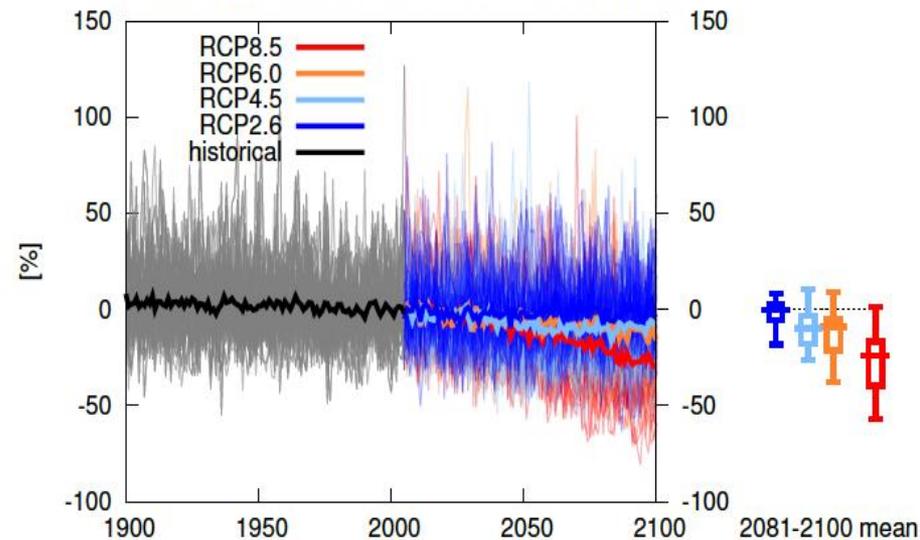
**WARMER TEMPERATURES**

# Current model consensus is for less precipitation

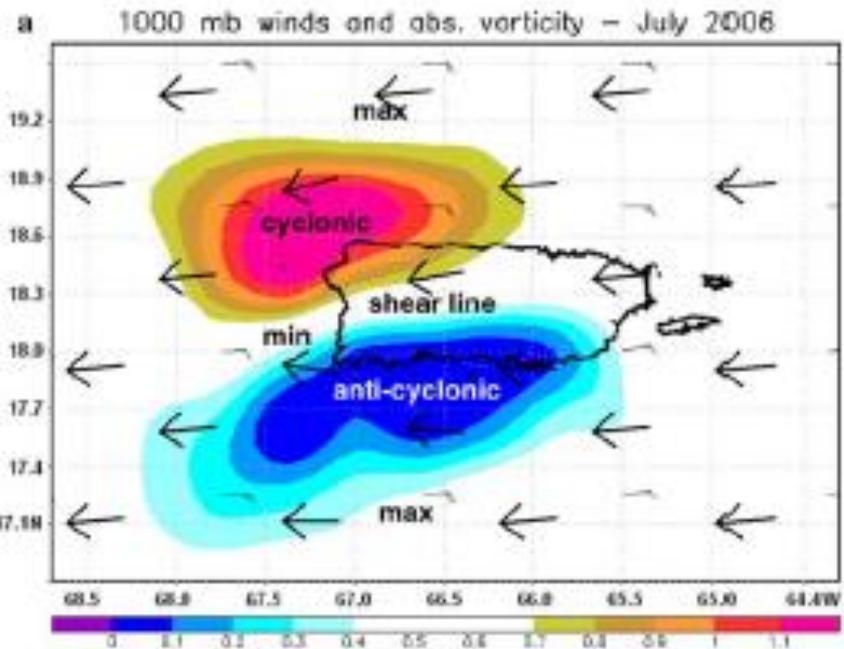
Precipitation change Caribbean (land and sea) October-March



Precipitation change Caribbean (land and sea) April-September

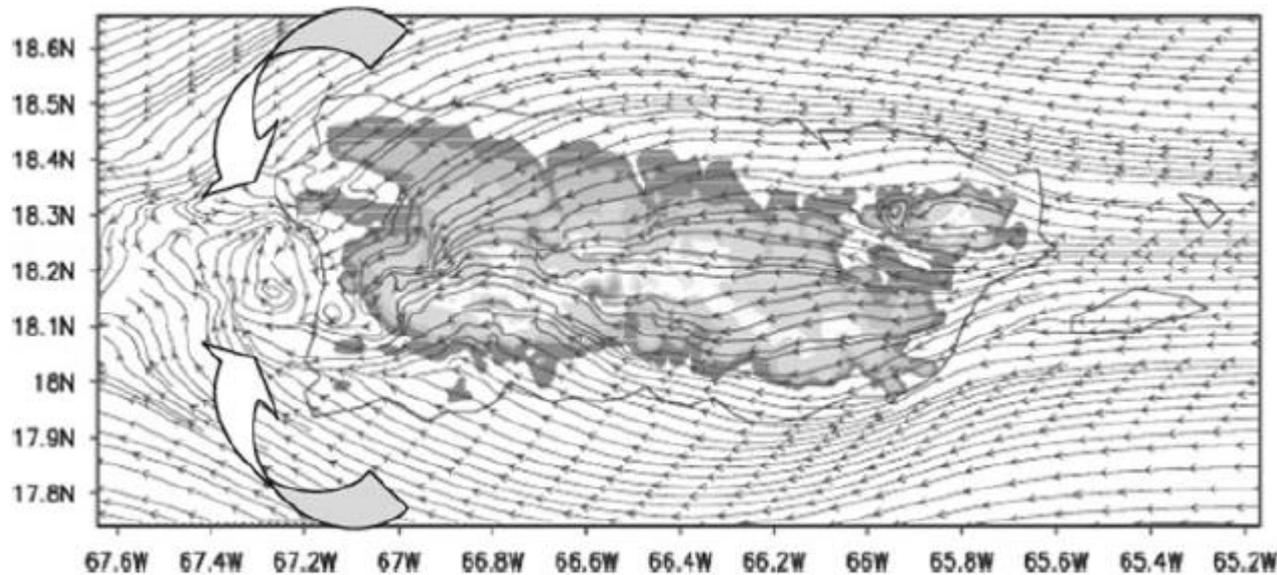


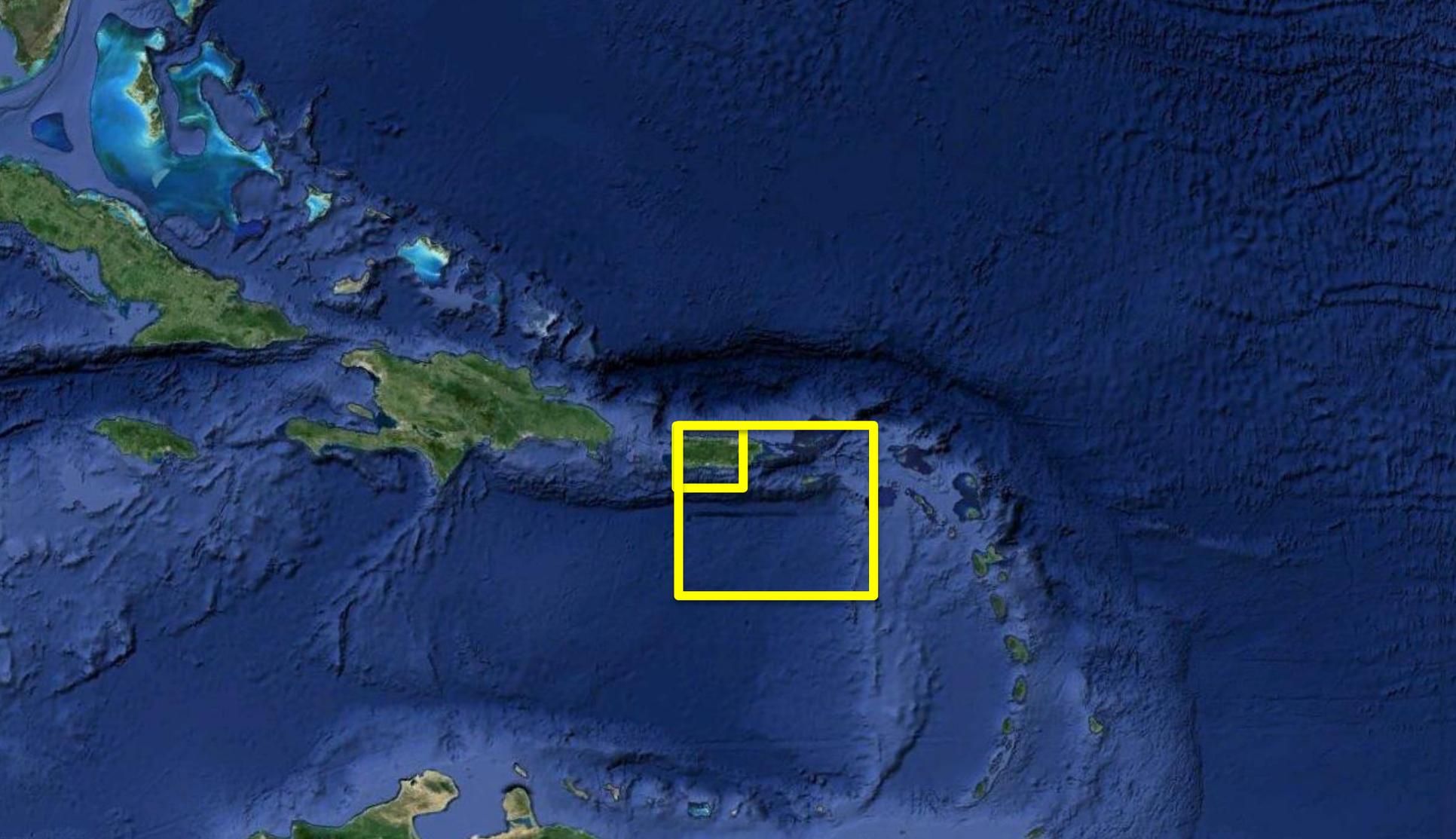
**...AND (possibly) DRIER AS GLOBAL TEMPS RISE**



We need high resolution projections needed for Puerto Rico

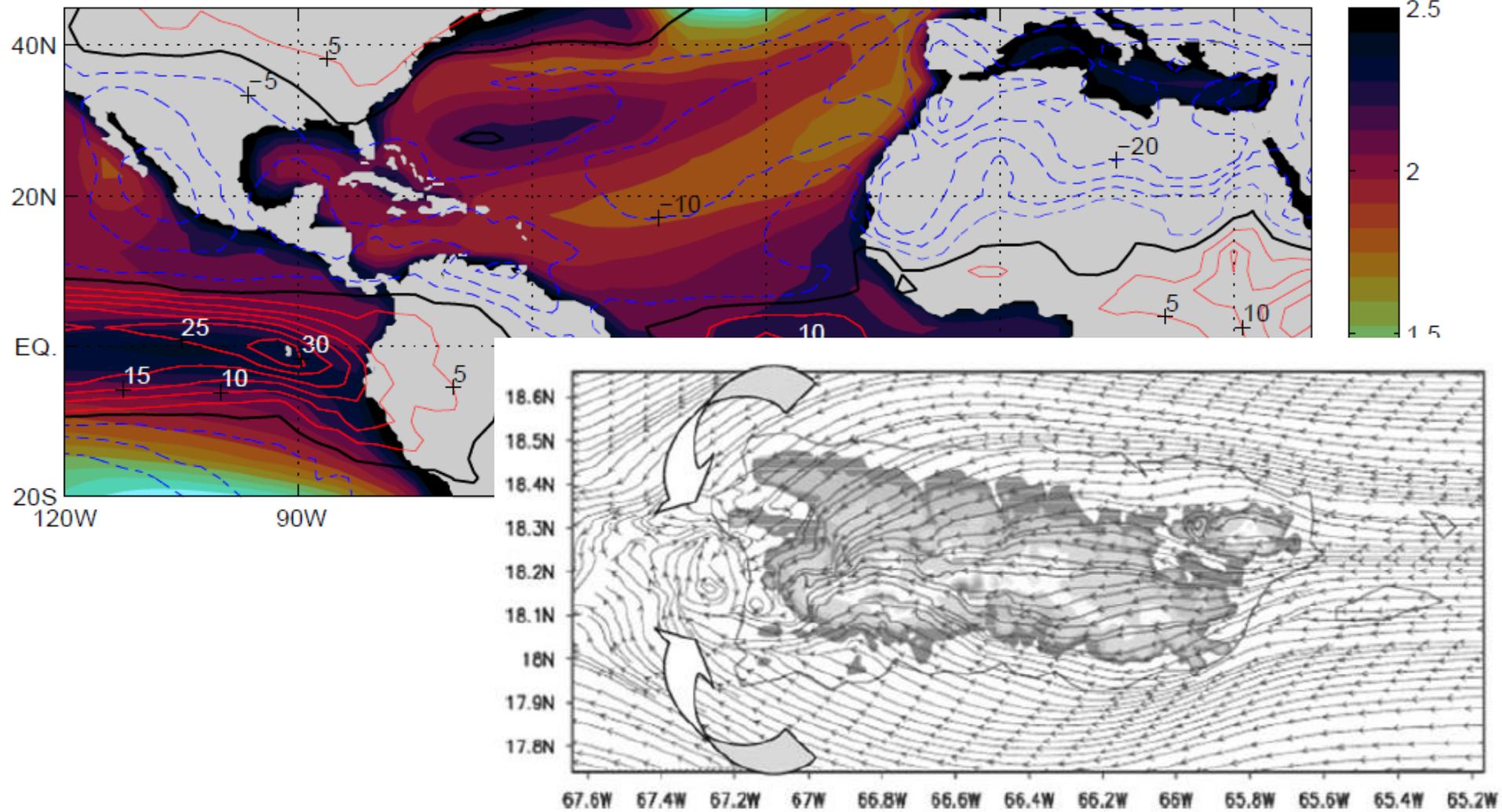
**WHY?**



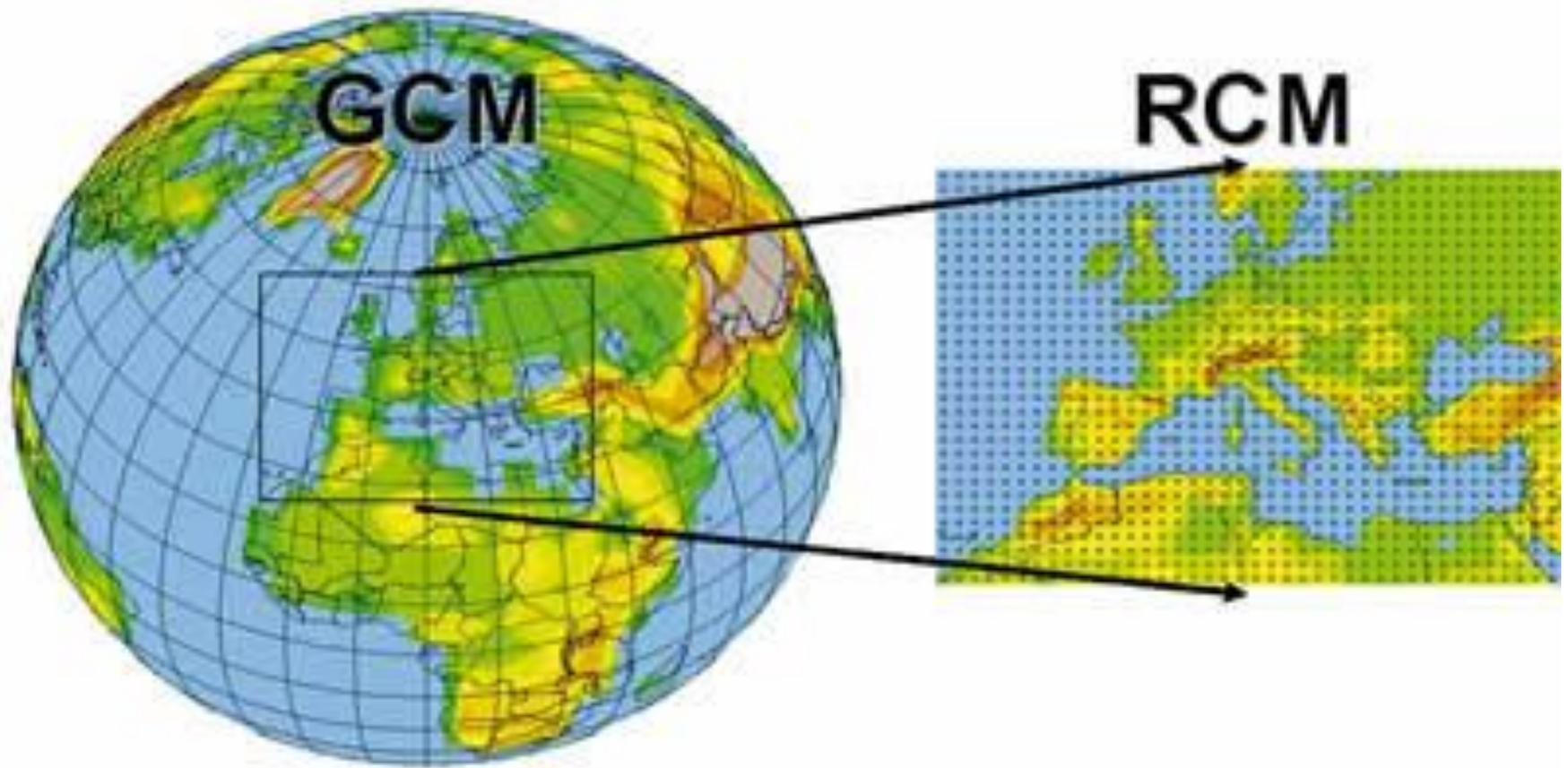


GCMs are still very coarse

## 21C-20C $T_{sfc}$ and Rainfall Anomalies



Local and regional features will mediate the larger global and regional response to increasing  $CO_2$



Use 'Downscaling' to simulate or predict local climate processes that GCMs cannot resolve

# Downscaling Climate Projections

Simulating sub-grid-scale climate based on output from global models

By developing a statistical relationship between local climate variables and global model predictors

By explicit solving of process-based physical dynamics of the regional climate system

## STATISTICAL DOWNSCALING

PROS: flexible, rapid, larger ensemble size

CONS: dependent on AOGCM performance and stability of large-to-small-scale forcing over decadal time scales

## DYNAMIC DOWNSCALING

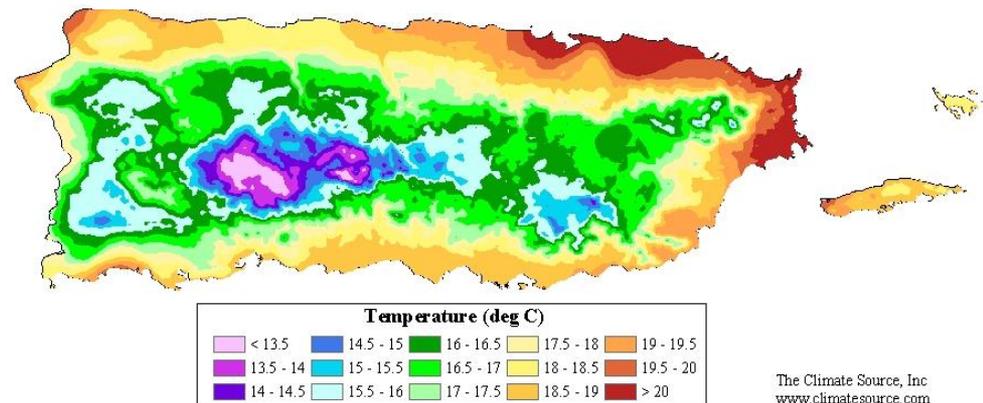
PROS: improve on AOGCM simulations by simulating sub-grid-scale processes; includes dynamical changes in response to large scale forcing

CONS: expensive & time consuming, small ensemble size

# Why dynamical downscaling over Puerto Rico?

High-resolution needed to capture the effects of complex topography and micro-climates over the island.

Observations – January Climatology



# Many More Physical Variables Available

- Surface
  - Rainfall, Temperature, Humidity, winds, soil moisture/temperature, runoff, evapotranspiration, pressure
- Above canopy
  - As above, plus others
  - Mixing height, vertical winds
- Radiation
  - Incoming, outgoing, diffuse, net, cloud fraction
- Diagnostic Variables
  - Height of cloud base,
  - Statistical : Heat Wave duration, extremes, percentiles, etc.

# Stakeholder workshop to refine climate model output



100 KM

Resolving Terrain is critical

Data LDEO-Columbia, NSF, NOAA  
Image Landsat

Data SIO, NOAA, U.S. Navy, NGA, GEBCO

Google earth

10 KM

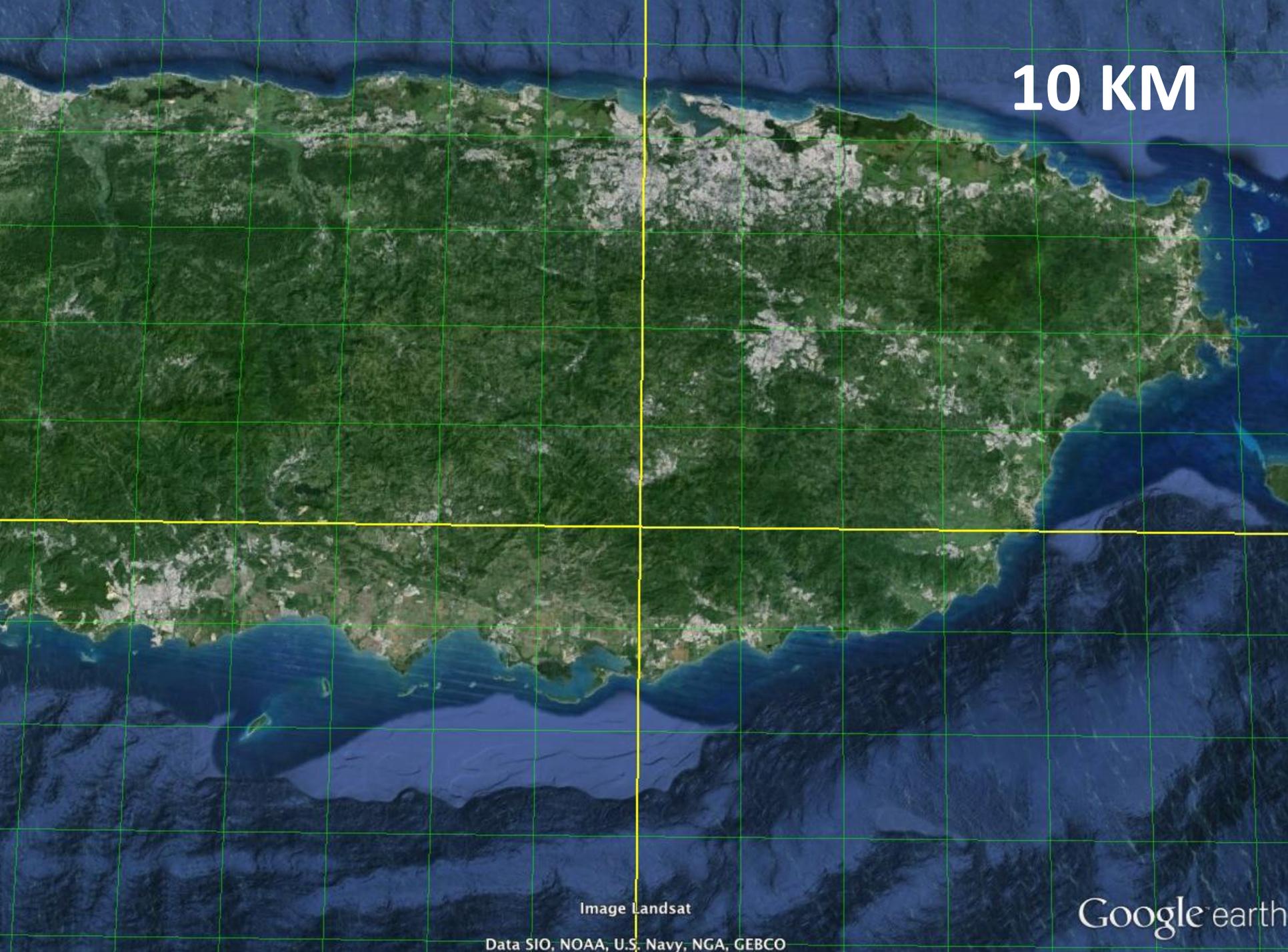
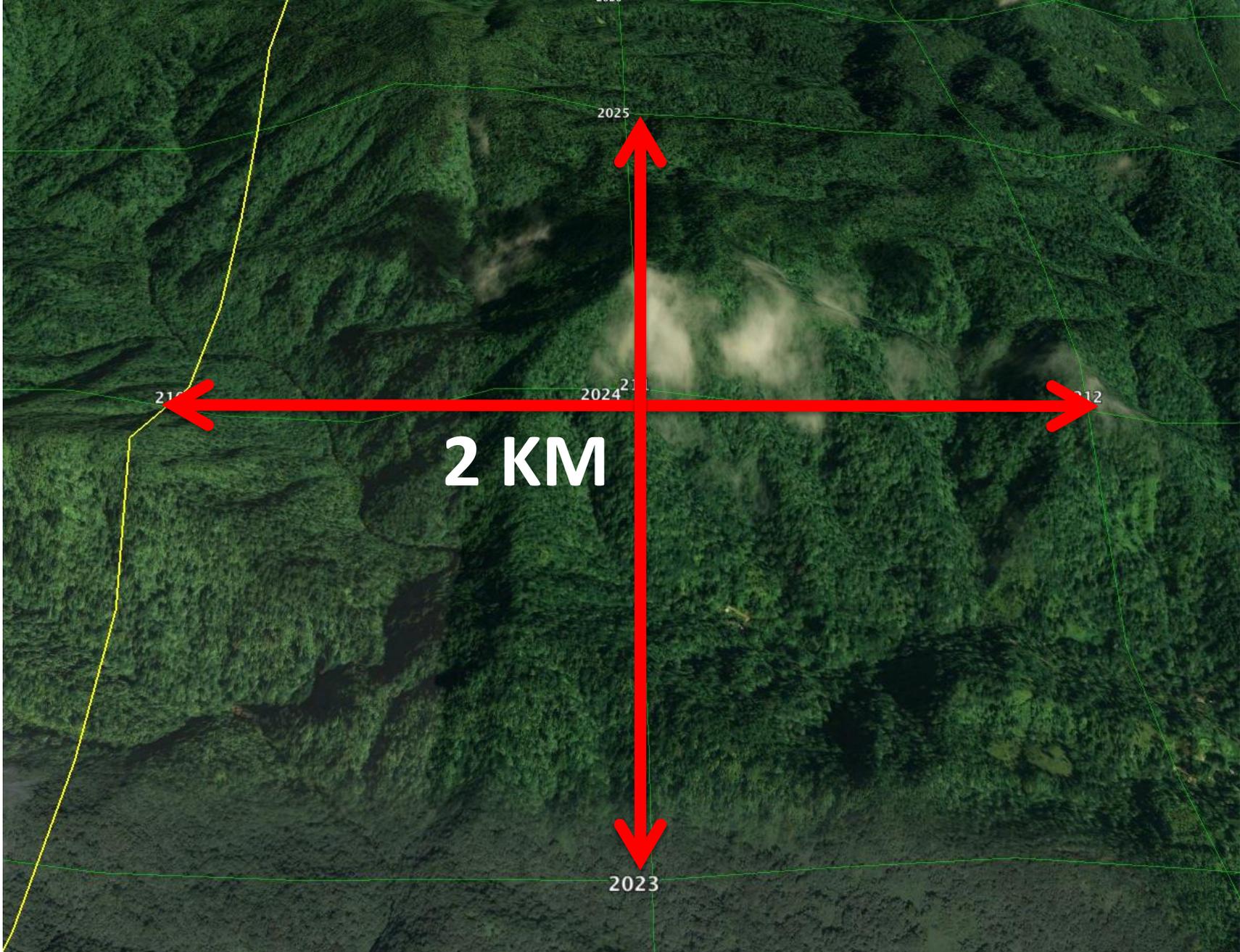


Image Landsat

Data SIO, NOAA, U.S. Navy, NGA, GEBCO

Google earth



2025

21

2024

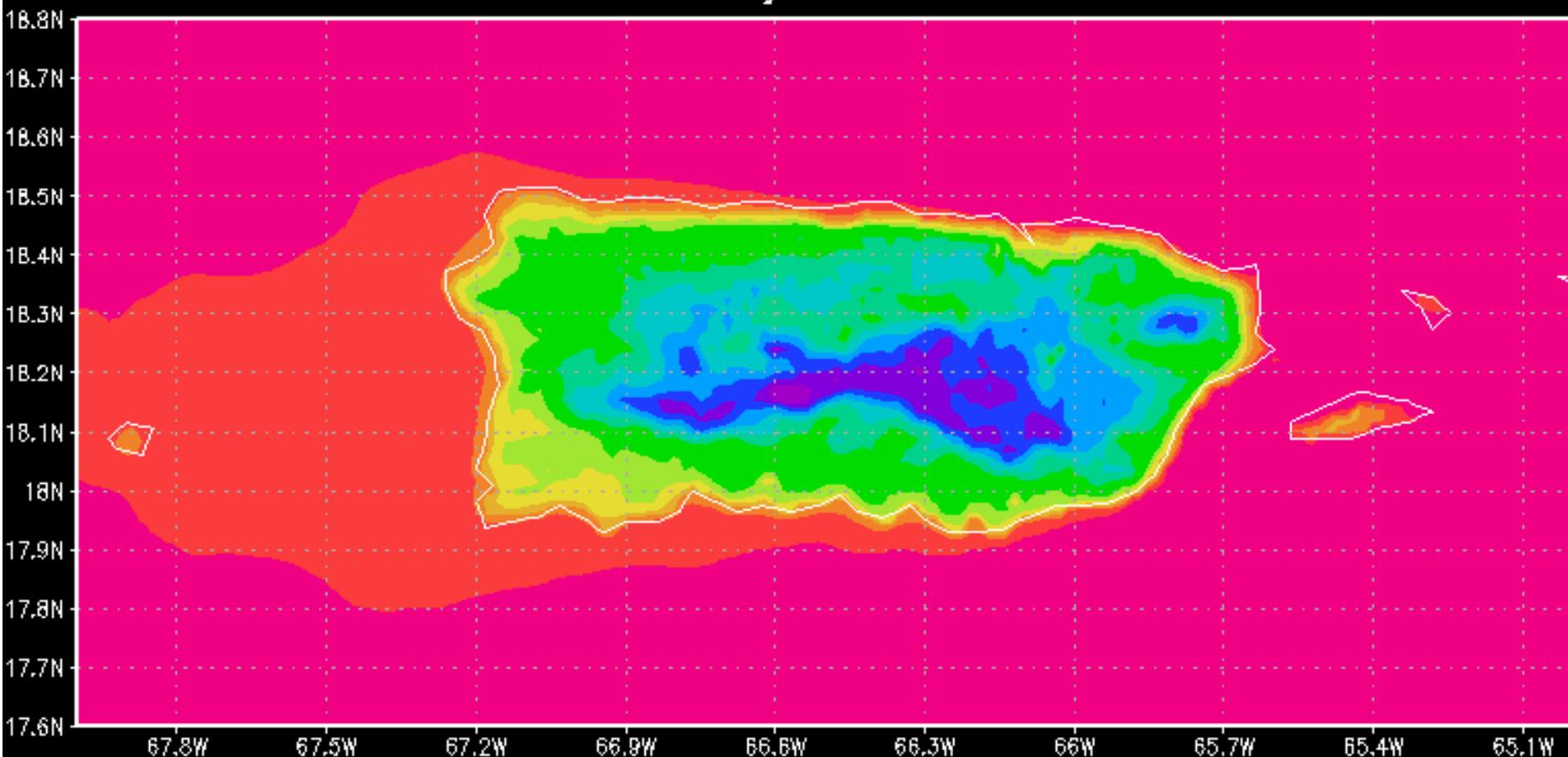
212

2 KM

2023

# Sample of downscaling for 1 week

WRF simulated 2-m average Temperature  
January 4–8 2005



# Incorporate Uncertainty into Study Design

## GCM uncertainty

- Downscale at least two different GCMs
- GFDL & CCSM = decent mean climate and variability in the tropical Atlantic and Pacific

# Incorporate Uncertainty into Study Design

## Emission Scenario Uncertainty

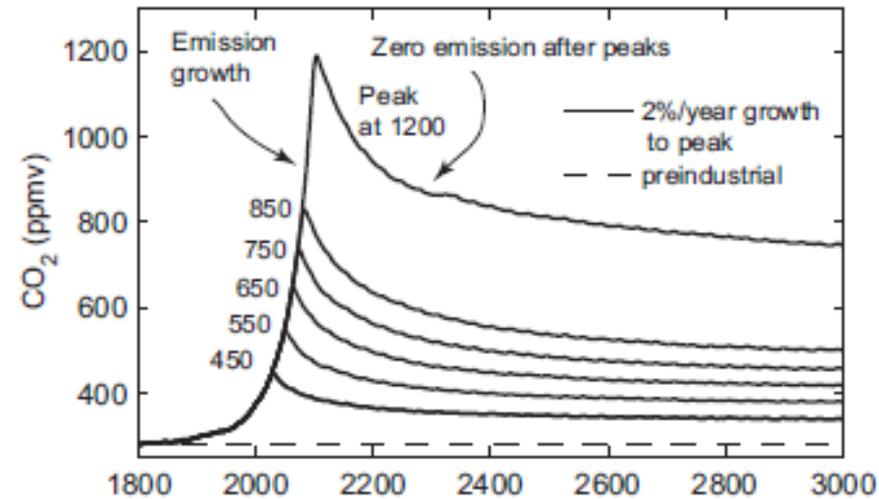
- Only use RCP 8.5, most aggressive fossil fuel emission scenario
- May include one more scenario if time and resources allow (RCP 2.6)

# **Incorporate Uncertainty into Study Design**

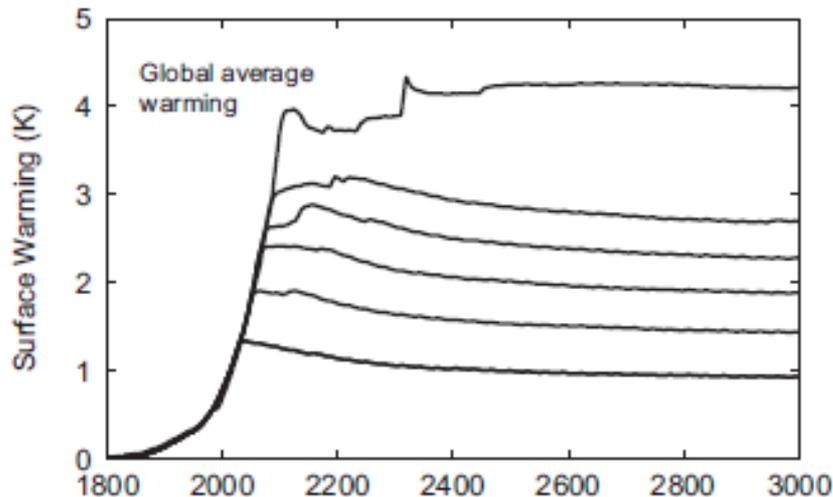
## **Regional Climate Model uncertainty**

- 20 year historical simulations
- 20 year future simulations (after 2040)
- 2 regional Models (WRF, RSM)

# WHERE ARE WE HEADING?



Our actions now will have consequences for many centuries to come



# WHERE ARE WE HEADING?

Actionable science can help  
us achieve our objectives  
through decision-relevant  
predictions

THANKS!